



2025 2026 ANNUAL REPORT





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ABOUT **AHRWMA**

The Adelaide Hills Region Waste Management Authority (AHRWMA) is a Local Government Regional Subsidiary established by the Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and Rural City of Murray Bridge, pursuant to Section 43 of the *Local Government Act, 1999*.

AHRWMA provides integrated waste management, resource recovery and environmental services on behalf of its Member Councils, while also delivering specialist services to a number of partner councils across South Australia. This regional approach enables councils to benefit from shared expertise, economies of scale and cost-effective, high-quality waste management solutions.

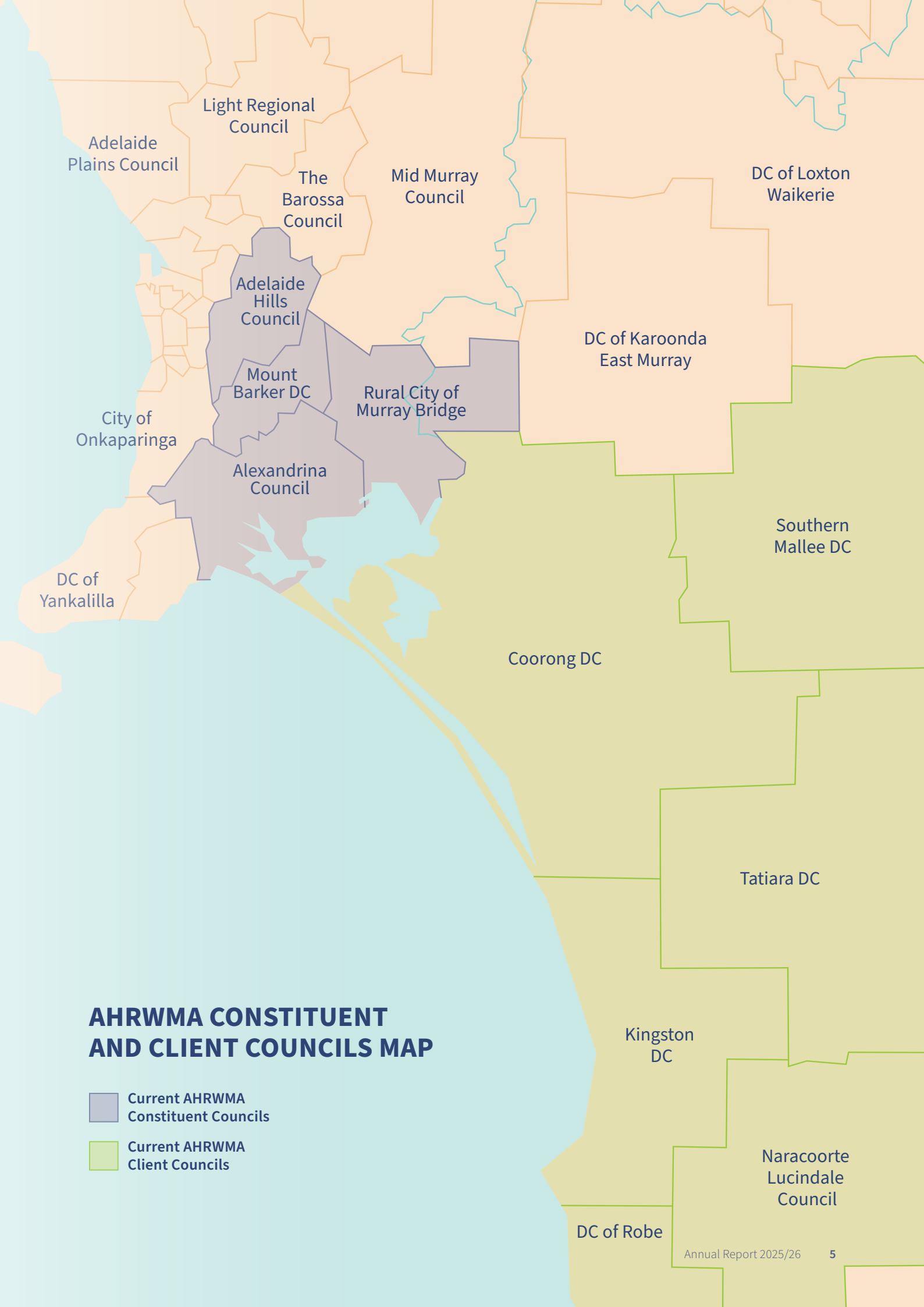
While AHRWMA's core operations remain centred on the management of the Brinkley Landfill and the Brinkley and Heathfield Resource Recovery Centres; the organisation has evolved into a broader regional service provider. Guided by the principles of the waste hierarchy and circular economy, AHRWMA delivers a diverse range of services that extend beyond traditional waste disposal, including resource recovery, logistics, recovered material processing and sales, contract management, education, advisory services, and the development of innovative waste diversion initiatives. Through a strong focus on maximising material recovery, reducing waste to landfill, delivering responsive and consistent services, and pursuing continuous improvement, AHRWMA seeks to provide sustainable value to its Member Councils and communities while supporting the region's long-term environmental and economic sustainability.

The Brinkley Landfill received more than 66,000 tonnes of material in 2025/26, with approximately 52,000 tonnes requiring disposal within active landfill cells. Maximising resource recovery remains a strategic priority, with valuable materials including metals, construction and demolition waste, tyres and mattresses recovered for recycling and beneficial reuse wherever possible.

Collectively, the Brinkley and Heathfield Resource Recovery Centres receive and process more than 14,900 tonnes of material each year, achieving a resource recovery rate of over 63 per cent. A wide range of materials are recovered, including e-waste, cardboard, chemical containers, polystyrene, tyres, mattresses, concrete and green organics, while household chemicals and batteries are safely managed through environmentally responsible collection and disposal programs.

As demand for sustainable waste solutions continues to grow, AHRWMA remains committed to delivering practical, innovative and financially responsible services that reduce landfill dependency, recover valuable resources and provide lasting environmental and economic benefits for our councils, communities and the wider region.

POPULATION**142,952****5,047**
SQUARE KMS**28.3**
PEOPLE PER
SQUARE KMS



AHRWMA CONSTITUENT AND CLIENT COUNCILS MAP

 Current AHRWMA
Constituent Councils

 Current AHRWMA
Client Councils

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FROM THE INDEPENDENT BOARD CHAIR

It has been another important year for the Adelaide Hills Region Waste Management Authority, and I am pleased to reflect on it.

2025/26 was a year of solid, steady progress. Working alongside our Member Councils, our staff and our community partners, AHRWMA has had a strong focus on strengthening the foundations of our strategic future and financial framework.

A defining achievement of the year was the completion of the **Brinkley 2050 Vision and Masterplan**, establishing a clear and ambitious long-term pathway for the Authority's most significant strategic asset. The Masterplan provides a comprehensive framework to guide investment, infrastructure development, resource recovery innovation and environmental stewardship over the coming decades, not only for our member councils but the broader Murraylands and South East catchment area. Importantly, it positions Brinkley to respond to changing waste streams, emerging circular economy opportunities and future community expectations, while ensuring the site continues to deliver value to our member councils. The Board regards this work as a critical milestone that will underpin informed decision-making and provide confidence that future investment is being directed toward a clear and sustainable long-term vision.

The Authority has also continued to strengthen its strategic focus through proactive engagement with key stakeholders and member councils, ensuring that future priorities are aligned with regional needs and opportunities. This has included ongoing dialogue regarding the future strategic direction of the Authority and the role it can play in supporting both resource recovery outcomes and broader economic development objectives.

Complementing this work, the Board has progressed discussions around the development of a refreshed Charter, recognising the importance of ensuring the Authority's governance framework remains contemporary and aligned with the evolving expectations of its member councils. While still a longer-term initiative, this work will provide an important foundation for the Authority's future growth and strategic relevance, supporting the delivery of the Brinkley vision and other transformative priorities in the years ahead.

Both Brinkley and our Heathfield Resource Recovery Centre continue to do important work for our communities, diverting significant volumes of material from landfill through recycling, reuse and recovery. Over the year we have expanded the services we offer Member Councils, growing our role as the region's resource recovery partner and opening up more opportunities to work together, find efficiencies, and get better results.

We have also built stronger partnerships this year, through community engagement, sharing what we know, and working closely with local government and industry. These relationships matter. They help us handle the real challenges in front of us: changing community expectations, our environmental responsibilities, and the shift towards a circular economy. We have also strengthened our engagement with member councils through the introduction of detailed quarterly performance reporting. These reports provide greater transparency around operational, financial and strategic outcomes, while creating valuable opportunities for discussion, feedback and shared understanding. The Board values this reporting cycle as an important mechanism for accountability, informed decision-making and ensuring our member councils remain actively connected to the Authority's performance and future direction.



I want to thank our Chief Executive Officer, Rob Gregory, along with our staff and Board members, for their commitment and hard work through the year. Their effort is why AHRWMA keeps performing well and delivering for our Member Councils and communities.

My thanks also to the Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and the Rural City of Murray Bridge for their support and partnership. The strong working relationship between our Member Councils and AHRWMA is central to everything we achieve.

Looking ahead, AHRWMA is in a good position to build on this year's work. Through steady investment in our infrastructure, our environmental initiatives and our services, we will keep strengthening resource recovery and delivering safe, reliable and valued services for our communities.

On behalf of the Board, thank you to everyone who played a part in another good year.

PAUL SANDERCOCK
Independent Board Chair



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GOVERNANCE

The Adelaide Hills Region Waste Management Authority is governed by a Board in accordance with the *Local Government Act 1999*, AHRWMA's Charter and its governance framework.

The Board is responsible for setting the strategic direction of the Authority and ensuring effective governance, financial stewardship and organisational performance. In fulfilling its responsibilities, the Board oversees the development of strategic and business plans, establishes key policies and objectives, monitors organisational performance and ensures AHRWMA operates in accordance with its Charter and legislative obligations.

The Board appoints the Chief Executive Officer (CEO), who is responsible for implementing the Board's strategic direction, leading the organisation and managing AHRWMA's day-to-day operations. Working collaboratively, the Board and CEO ensure AHRWMA continues to deliver high-quality, sustainable and innovative waste management and resource recovery services for its Member and Client Councils.





BOARD MEMBERS JUNE 2026

All five AHRWMA Board Members, together with members of the Audit and Risk Committee, attended the annual Mayors & CEOs Strategy Day in 2025/26, complementing their participation in Board meetings, workshops and other governance activities throughout the year. The Strategy Day provided an important opportunity for the Board, ARC, Mayors and CEOs to come together outside the regular meeting cycle to strengthen relationships, share perspectives and consider strategic priorities, emerging challenges and opportunities for AHRWMA. The strong attendance reflected the commitment of Board and Committee members to informed governance, strategic alignment and working collaboratively with AHRWMA's constituent Councils.



INDEPENDENT CHAIR

PAUL SANDERCOCK

6 of 6 Meetings

MOUNT BARKER DISTRICT COUNCIL



ALEX OULIANOFF

Board Member
5 of 6 Meetings



CR IAN GROSSER

Deputy Board
Member

ADELAIDE HILLS COUNCIL



CR CHRIS GRANT

Board Member
5 of 6 Meetings



SHARON LEITH

Deputy Board
Member
1 Meeting

RURAL CITY OF MURRAY BRIDGE



CR TOM HAIG

Board Member
5 of 6 Meetings



BRAD WARNCKEN

Deputy Board
Member

ALEXANDRINA COUNCIL



CR MICHAEL SCOTT

Board Member
5 of 6 Meetings



ALAN HARVEY

Deputy Board
Member

Note: Deputy Board
Members attend meetings
only as required.

AUDIT AND RISK COMMITTEE

The Audit and Risk Committee (ARC) provides independent assurance and strategic advice to the Board on matters relating to accounting, financial management, internal controls, risk management and governance. Collectively, the Committee possesses extensive expertise across finance, governance, law, local government, commerce and strategic planning. This breadth and depth of knowledge makes the Committee a valuable asset to AHRWMA and supports the Board in maintaining strong governance, accountability and oversight.

During the 2025/26 financial year, the ARC was expanded from three to five members, further strengthening its capacity to provide independent oversight and strategic advice to the Board. The expanded membership provides greater diversity of experience, skills and perspectives, enhancing the Committee's ability to undertake robust consideration of financial, risk, assurance and governance matters and to support continuous improvement across the organisation.

The Committee has prepared an Annual Report for the Board, which provides an overview of its activities and key areas of focus during the year and is included in the following pages.



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ACHIEVEMENT HIGHLIGHTS

GOAL 1: BEST PRACTICE

BRINKLEY CIRCULAR 2050 VISION LAUNCHED

AHRWMA formally launched the Brinkley Circular 2050 Vision during the Annual Mayors and CEOs Strategy Day. The vision provides a long-term framework to guide the future transformation of the Brinkley site into a leading regional circular economy precinct. Focused on innovation, resource recovery, infrastructure development and environmental stewardship, the vision establishes an ambitious roadmap for creating lasting economic, environmental and community value across the region over the coming decades.

BRINKLEY SITE MASTER PLAN ENDORSED

The Board endorsed the Brinkley Site Master Plan, establishing a strategic blueprint for the site's future development over the next 30 to 50 years. The Master Plan identifies opportunities for enhanced resource recovery, future infrastructure, circular economy industries, disaster waste management and long-term site optimisation. Adoption of the Plan represents a significant milestone in ensuring the Brinkley site remains capable of supporting the region's future waste management and circular economy needs.





REGIONAL MANAGEMENT OF ORGANIC MATERIALS ROADMAP COMPLETED

A comprehensive investigation into the regional management of organic materials was completed during the year, providing a long-term roadmap for strengthening organics management throughout the region. The project identified opportunities to improve resource recovery, increase beneficial reuse of organic materials and support future circular economy initiatives. The work will help inform future decision-making relating to processing infrastructure, service delivery and regional collaboration.

LONG-TERM INFRASTRUCTURE AND LAND TENURE PLANNING PROGRESSED

Significant progress was made on a range of strategic planning initiatives designed to position AHRWMA for future growth. Activities included advancement of landfill gas management investigations, development of future business cases and investment planning for major infrastructure and capital projects. These initiatives support AHRWMA's long-term sustainability and strategic development objectives.

CONTINUED LANDFILL AND RESOURCE RECOVERY IMPROVEMENTS

AHRWMA continued to invest in infrastructure and operational improvements across its landfill and resource recovery operations. Significant progress was achieved in relation to landfill capping design, future landfill cell planning, landfill gas management investigations and resource recovery opportunities. These initiatives help ensure ongoing environmental compliance, operational efficiency and long-term site sustainability.

\$180,000 IN GREEN INDUSTRIES SA FUNDING SECURED

AHRWMA successfully secured a combined \$180,000 in Green Industries SA (GISA) grant funding during 2025/26. This included \$100,000 to support preliminary planning for a Regional Resource Recovery Facility and a further \$80,000 to develop the Brinkley Circular Economy Hub Business Case. These grants demonstrate confidence in AHRWMA's strategic direction and will assist in progressing regionally significant circular economy and resource recovery initiatives.

In addition to the current funding round, AHRWMA has successfully secured significant financial support from GISA over the past 24 months. This includes a series of smaller targeted grants supporting equipment upgrades, logistics capacity, site improvements and strategic investigations totalling more than \$50,000. This represents approximately \$230,000 in external funding secured from GISA in recent years. This continued success reflects a strong and constructive working relationship between AHRWMA and GISA, underpinned by a shared commitment to advancing circular economy outcomes, regional infrastructure development, and improved resource recovery performance across South Australia.



GOAL 2: COLLABORATE

ANNUAL MAYORS AND CEOS STRATEGY DAY DELIVERED

AHRWMA hosted its Annual Mayors and CEOs Strategy Day, bringing together Mayors, Chief Executive Officers, Board Members, Audit and Risk Committee Members and key stakeholders from across the region. The event provided an opportunity for strategic discussion, shared learning and collaboration focused on the future of regional waste management, circular economy opportunities and long-term infrastructure planning. The day strengthened relationships across Member Councils and reinforced a shared commitment to sustainable regional outcomes.

WASTE OPERATIONS OFFICER PARTNERSHIP WITH MOUNT BARKER DISTRICT COUNCIL

AHRWMA established a collaborative partnership with Mount Barker District Council to host a dedicated Waste Operations Officer and Gina Handby is proving very successful the role. The arrangement strengthens regional waste management capability while fostering closer collaboration between the organisations. The role assists with strategic waste planning, project delivery and service development while supporting shared objectives for improved resource recovery outcomes across the region.

IMPLEMENTATION OF QUARTERLY COUNCIL REPORTING

To strengthen transparency, accountability and engagement with its Constituent Councils, AHRWMA implemented a comprehensive Quarterly Council Reporting Framework. The initiative was developed to provide Mayor and provide Member Councils with timely, meaningful insights into the Authority's activities, governance decisions, strategic initiatives and operational performance. The new reporting suite combines quarterly strategic activity reports with council-specific data reporting, ensuring elected members receive both a regional overview and information directly relevant to their communities. By improving the flow of information back to Member Councils, the framework supports informed decision-making, strengthens understanding of AHRWMA's role and achievements, and reinforces the Authority's commitment to open communication and collaborative governance.

CONTINUED SUPPORT FOR MEMBER COUNCILS' WASTE AND RESOURCE RECOVERY INITIATIVES

Throughout the year AHRWMA continued to provide technical advice, strategic support and practical assistance to Member Councils across a range of waste and resource recovery initiatives. Support was provided for kerbside collection reviews, community education programs, waste strategy implementation and future service planning, reinforcing AHRWMA's role as a trusted regional partner.

Mayors and CEOs
Strategy Day 2025/26.





Gina Handby promoting
Food Organics /
Garden Organics (FOGO)



ADVOCACY PLAN ADOPTED

The Board endorsed AHRWMA's first formal Advocacy Plan, establishing a coordinated approach to engaging on waste, resource recovery and circular economy issues affecting the region. The Plan provides a framework for advocating on matters of strategic importance to Member Councils while supporting stronger collaboration with industry, government and regional stakeholders.

CONTRIBUTION TO STATE WASTE POLICY DEVELOPMENT

Throughout 2025/26, AHRWMA actively contributed to consultations relating to South Australia's waste and resource recovery policy framework, including feedback on the State Waste Strategy 2025–2030 and associated regulatory reforms. Through written submissions and engagement activities, AHRWMA ensured regional perspectives were represented in discussions shaping the future direction of the sector.

BATTERY FIRE RISK ADVOCACY WITH REGIONAL AUTHORITIES

AHRWMA joined with South Australia's regional waste authorities to advocate for stronger action regarding the increasing risks posed by discarded batteries. Through collaborative engagement with government, the sector highlighted the need for improved stewardship, regulation and public awareness to reduce fire risks and protect workers, facilities and communities.

Set Your Clothes
Free 2025/26 at
Heathfield Resource
Recovery Centre.

GOAL 3: EMPOWERED COMMUNITY

SET YOUR CLOTHES FREE COLLECTION

AHRWMA partnered with Green Industries SA, Adelaide Hills Council and charity partner Red Nose Australia to deliver the Set Your Clothes Free textile collection event at the Heathfield Resource Recovery Centre in November 2025. The initiative encouraged residents to donate quality pre-loved clothing, footwear and household textiles, helping to extend the life of reusable items while diverting textiles from landfill.

The event formed part of a statewide collaboration that successfully collected almost 20 tonnes of textiles for reuse and recycling, supporting both the circular economy and charitable organisations. Building on the success of the inaugural event, the initiative demonstrated the value of strong partnerships in reducing waste and promoting sustainable resource recovery.



COMMUNITY EDUCATION EXPANDED

Community education remained a key priority during FY26. Through partnerships with KESAB Environmental Solutions and Member Councils, AHRWMA delivered community education activities designed to improve understanding of waste avoidance, recycling, resource recovery and the circular economy. These initiatives support positive behaviour change, strengthen community engagement and help improve environmental outcomes across the region.

AHRWMA continued its successful community bus tour program, delivering tours for each Member Council. Tours provided residents with behind-the-scenes access to facilities including the Brinkley Waste & Recycling Facility, Brinkley Reuse Centre and Peats Composting. Tours were well attended, generated strong community interest and received positive participant feedback.

Presentations and workshops hosted in libraries covered topics such as correct waste separation, recycling, composting and local recycling pathways. These sessions helped residents better understand where their waste goes and how everyday actions can support resource recovery outcomes.

MBDC residents enjoying a tour of Peats, the Brinkley Resource Recovery Centre and the ReUse Centre.





RECYCLE HUBS

Library Recycle Hubs continued to provide convenient recycling options for materials that should not be placed in kerbside bins. During the year, the Hubs collected 2,415kg of X rays, mobile phones, household batteries and small eWaste, diverting valuable materials from landfill and supporting resource recovery.



HUB'S RESOURCE RECOVERY IN ACTION 2025/26

	 Mobile Phone (Kg)	 Cords (Kg)	 Batteries (Kg)	 X-Rays (Kg)	 E-Waste (Kg)	 Total (Kg)
 Stirling	53.75	105	177	189	170.5	695.25
 Woodside	26.25	51.5	95.75	166.5	95.25	435.25
 Gumeracha	7.5	21.75	52.25	57.5	31.75	170.75
 Mount Barker	32.75	57.5	91.75	103.5	277.5	563
 Murray Bridge	31.75	73.75	162	107.25	176.75	551.5

2,415.75
TOTAL (KG)

GOAL 4: GOOD GOVERNANCE

ARC STRENGTHENED THROUGH INDEPENDENT MEMBER APPOINTMENTS

AHRWMA continued to strengthen its governance framework through the appointment of Marina Wagner and Greg Pattinson as Independent Members of the Audit and Risk Committee. Their appointments broaden the Committee's collective expertise across governance, risk management, sustainability, commercial operations and executive leadership, strengthening oversight and strategic advice provided to the Board.



MARINA WAGNER



GREG PATTINSON

EXTENSIVE BOARD WORKSHOPS SUPPORTING INFORMED DECISION-MAKING

Throughout 2025/26, AHRWMA's Board participated in an extensive series of Board Workshops, providing dedicated opportunities for detailed exploration and discussion of complex strategic, operational and financial matters. Administration coordinated a range of guest presenters and subject matter experts to provide the Board with comprehensive information and specialist insights. The workshops supported robust discussion and excellent engagement from Board members, strengthening their understanding of key issues and enabling informed consideration of the opportunities and challenges facing AHRWMA and its Member Councils.

CEO PERFORMANCE REVIEW FRAMEWORK ESTABLISHED

During 2025/26, AHRWMA established a formal Chief Executive Officer Performance Review Committee and adopted a structured performance review framework. The framework introduces clearly defined performance measures, accountability mechanisms and governance processes that support objective assessment of executive performance and strategic delivery, reinforcing AHRWMA's commitment to continuous improvement.



RISK APPETITE FRAMEWORK IMPLEMENTED

Following extensive development and Board consideration, AHRWMA implemented its inaugural Risk Appetite Framework. The framework establishes clear parameters for managing risk across governance, financial sustainability, environmental stewardship, service delivery, people and asset management, supporting informed and consistent decision-making across the organisation.

ENHANCED STRATEGIC REPORTING FRAMEWORK INTRODUCED

A strengthened strategic reporting framework was introduced to improve alignment between AHRWMA's Strategic Plan, Annual Business Plan and governance activities. Reports presented to the Board and Audit and Risk Committee now clearly demonstrate how decisions contribute to strategic objectives, creating stronger transparency, accountability and performance oversight.

SUCCESSFUL INTERNAL AUDIT OUTCOMES



AHRWMA's inaugural internal audit centred on weighbridge invoicing and EPA reporting confirmed a strong control environment, no material invoicing errors and full compliance with EPA reporting requirements. The audit recognised the effectiveness of existing systems and processes while identifying only minor opportunities for improvement, providing assurance to the Board and Audit and Risk Committee.

TONNES TO LANDFILL AGREEMENTS

AHRWMA developed a new Tonnes to Landfill Agreement framework, providing greater certainty for long-term waste disposal planning. Several partner councils have entered into long-term agreements, strengthening regional partnerships, supporting future landfill capacity planning and providing financial benefits back to the participating Councils.

PROCESS REVIEWS STRENGTHENING GOOD GOVERNANCE

AHRWMA continued to strengthen good governance through the review and improvement of key organisational processes. These reviews supported greater consistency, clarity and accountability across the organisation and helped ensure processes remain effective and fit for purpose.

NEW RECORDS MANAGEMENT SYSTEM IMPLEMENTED

AHRWMA successfully implemented a modern records management system during 2025/26, significantly improving document governance, accessibility and information security. The new system supports compliance obligations, improves organisational efficiency and provides a strong foundation for future digital record keeping and knowledge management.

FORMAL INDUCTION FRAMEWORK INTRODUCED

A comprehensive induction framework was developed and implemented to support workforce capability, safety and compliance. The framework provides a consistent onboarding experience for new employees, ensuring critical organisational knowledge, workplace expectations and governance requirements are effectively communicated from commencement.



STRONG FINANCIAL PERFORMANCE MAINTAINED

AHRWMA maintained a strong and stable financial position throughout 2025/26, supported by prudent financial management, regular budget reviews and careful monitoring of key financial indicators. This financial strength enables continued investment in strategic initiatives, infrastructure renewal and service improvements while maintaining long-term organisational sustainability.



**MANAGING DIFFICULT
WASTE STREAMS AND DRIVING
A CIRCULAR ECONOMY**

Diverted, Recovered and Reprocessed

1,002 tonnes of steel

7.9 tonnes of non-ferrous metals
(including copper)

325.9 tonnes of cardboard

234.8 tonnes of mattresses

64.3 tonnes of E-waste

30.9 tonnes of tyres

19 tonnes of polystyrene
and hard plastics

7 tonnes of household batteries

1.4 tonnes of x-rays

**Over 7,741
tonnes**

**OF SOIL, CONSTRUCTION AND
DEMOLITION MATERIAL
DIVERTED FROM
LANDFILL**

**Over 4,795
tonnes**

**OF GREEN ORGANICS
PROCESSED INTO MULCH
AND COMPOST**

SAFELY DISPOSED

**74.5
tonnes**

OF CHEMICALS





5

PERFORMANCE AGAINST BUSINESS PLAN

GOAL 1: BEST PRACTICE

Project/Activity	Overview	Strategy	Performance Metric	30 June 2026
1 Investigate Future Resource Streams & Markets.	Understanding and planning for future resource streams is critical to ensure AHRWMA remains relevant for the community and to maximise circular economy positioning.	Invest & Implement	Report on the future Opportunities for AHRWMA.	Complete - presented to September 2025 Board meeting with results fed into Brinkley Site Master Plan works.
2 Develop a site Master Plan for Brinkley	To assist in the planning and design of future projects and to adequately plan for regional population growth, the development of a site Master Plan at Brinkley is required. The Plan will strategically align, land use and infrastructure planning, cell development and longevity, and environmental and regulatory considerations.	Invest & Implement	Development of an agreed Site Master Plan for Brinkley.	Complete - Board endorsed May 2026
3 Develop a Business Case on the circular economy opportunities of green waste received through the three transfer stations across the Authority region	The circular economy opportunities relating to organic material received via the HRRC, BRRC and WHTS will be investigated and documented.	Investigate and implement: Circular economy programs and projects that increase resource recovery and create community benefit.	Presentation of a detailed Business Case to the Board and Member Councils.	Complete - Summary for presentation to June Board meeting.
4 Improve Resource Recovery Centre Signage	Signage at the Brinkley Resource Recovery Centre will be redesigned to optimise safety and to provide education to customers relating to the scope of materials that can be accepted for recycling.	Investigate and implement: Circular economy programs and projects that increase resource recovery and create community benefit.	New and improved engaging signage at Brinkley Resource Recovery Centre.	Complete - All signage installed by 30 April 2026



Project/Activity	Overview	Strategy	Performance Metric	30 June 2026
5 Management of Resource Recovery Centres	Investigate and develop a Business Case assessing the feasibility, risks and opportunities of managing all and operating all Resource Recovery Centres in associate with our member Councils.	Explore optimal ownership	Business Case presented to the Board.	Ongoing - discussions with RCMB re long term management agreement. On track for Q1 FY2027 delivery.
6 Brinkley Land Tenure	AHRWMA's key site at Brinkley is currently leased. Commence an assessment of the preferred long term land tenure approach.	Explore optimal ownership	High level report presented to the Board outlining key social, environmental, political and economic considerations.	Underway - Focus for most of the year has been on securing lease for Brinkley site. On track for Q1 FY2027 delivery.
7 Landfill Gas Management	AHRWMA will establish a partnership with a landfill gas management provider to implement necessary measures at the Brinkley Landfill. This will ensure that methane emissions are effectively controlled, maintaining them at or below the regulated threshold.	Prioritise projects that minimise carbon emissions and assist Constituent Councils to meet emissions reductions targets.	Engagement of Landfill Gas Management Provider and project implementation commenced.	Underway - Contract negotiations with a Landfill Gas Management provider are progressing. On track for Q1 FY2027 delivery.
8 Participate in the Local Government Net Zero Accelerate Program.	Build understanding of sustainability reporting and the ability to assess emission reduction priorities.	Prioritise projects that minimise carbon emissions	Report presented to Board.	Complete - Report presented to the Board 21 May 2026 meeting.



GOAL 2: COLLABORATE

Project/Activity	Overview	Strategy	Performance Metric	30 June 2026
9 Reporting Framework	Develop a re-orting frame-work for Constituent Councils to provide a feedback loop and assist in the understanding and engagement of waste matters	Implement Projects that engage & connect with Constituent Councils and within the waste & Local Government sectors.	Establishment of a regular reporting framework	Complete - Two rounds of member council reporting undertaken with ongoing adjustments occurring as a result of feedback.
10 Support Constituent Councils through the transition to weekly FOGO collection services	Through the provision of knowledge, staff and other support resources, assist Constituent Councils in their weekly FOGO collection journey.	Support Constituent Councils to utilise AHRWMA and the services we offer and collaborate regionally to achieve economies of scale.	Constituent Council satisfaction with support services.	Complete - Waste Operations Officer has commenced with MBDC. MBDC committed to trial in FY27. AHC expansion for FY28.
11 Investigate opportunities outside of Constituent Councils	Increase customer scope through pursuing non-member Council business opportunities.	Pursue considered opportunities to expand the scope of input streams to the Brinkley Landfill and identify alternate revenue streams.	Response to public tender processes and engagement opportunities with identified Councils.	Complete/Ongoing - Tatiara District Council tonnes secured under agreement for six years. Several other business development opportunities in discussion.

GOAL 3: EMPOWERED COMMUNITY

Project/Activity	Overview	Strategy	Performance Metric	30 June 2026
12 Review of Regional Education Framework	Several stakeholders are currently engaged in (a largely) disjointed waste and circular economy education across the region. This project will develop education efficiencies and a clear framework of AHRWMA's role and responsibilities to our Member & Client Councils.	Collaborate with Stakeholders to implement education services across the region.	Clear Strategic and agreed Regional Education Framework.	Complete - Review report completed and presented to Board in February 2026. Education service offerings for FY27 presented to member councils and confirmed.

GOAL 4: GOOD GOVERNANCE

Project/Activity	Overview	Strategy	Performance Metric	30 June 2026
13 Implement an improved fit for purpose Records Management System	A new Records Management System is required for AHRWMA to ensure adequate protection, recovery and disposal of all records and documents.	Continue to implement and improve WHS and governance programs.	Identification of a suitable system and implementation plan developed.	Complete - New document management system implemented 1 June 2026.
14 Review the current weighbridge software	Undertake an assessment of the weighbridge management system to determine the efficacy of the current system for future needs.	Operate a compliant and well-planned landfill.	Weighbridge Management System suitability and future performance options paper.	Not commenced - Project on hold due to competing priorities. Carried over to FY2027.
15 Name Review Business Case	The current name and acronym of the Authority does not reflect the current or future business activities of the Organisation. This project will look at the activities and cost implications of undertaking a name review.	Continue to implement and improve WHS and governance programs.	Presentation of a detailed Business Case to the Board and Member Councils.	Complete - To be presented to the Board in conjunction with the land tenure considerations.
16 Formal Induction Framework	Develop a formal induction framework, for AHRWMA for new employees.	Continue to implement and improve WHS and governance programs.	Working to the actions set in the WHS & IM Plan 2024-2029. Project #2 Training System.	Complete - New holistic induction program and system rolled out in May 2026.



Project/Activity	Overview	Strategy	Performance Metric	30 June 2026
17 Cell Capping Project	The capping of closed landfill cells is required for the ongoing maintenance of the site (including protection of groundwater and control of methane release). Engineering design plans for Cells 6, 8 will be undertaken to provide a strategic approach and financial pathway.	Operate a compliant and well-planned landfill.	Detailed engineering plans for phytocaps for Landfill Cells 6 and 7 will be completed. The volume of Waste fill required for levelling and contouring will be calculated, allowing for stockpile planning.	Complete - Detailed engineering plans for phytocaps for Landfill Cells 6 and 7 complete. Survey of 'base of cap' complete.
18 Continuation of Cell 10 Planning	The planning for future cells is essential to budgeting & planning for efficient landfill air-space requirements.	Operate a compliant and well-planned landfill.	Detailed design for Cell 10 overall volume & construction requirements.	Complete.
19 Undertake build of new Administrative Centre	Following design and approval of the new Administrative Centre project management of the build and fit out of the new Administrative Centre, along with staff transition, needs to be undertaken.		New Administrative Centre built and staff transitioned.	Underway - Agreement signed. Hand over scheduled for late January 2027.
20 Fleet replacement	Undertake Fleet replacement as set out in the Asset Management Plan, to ensure fit for purpose plant for required activities.	Operate a compliant and well-planned landfill.	Review Asset Management Plan and replace all plant as outlined in Asset Management Plan.	Complete - Landfill compactor, forklift and loader procured.

FINANCIAL INDICATORS

The AHRWMA's financial indicator performance targets assist in ensuring the long term financial sustainability of the Authority.

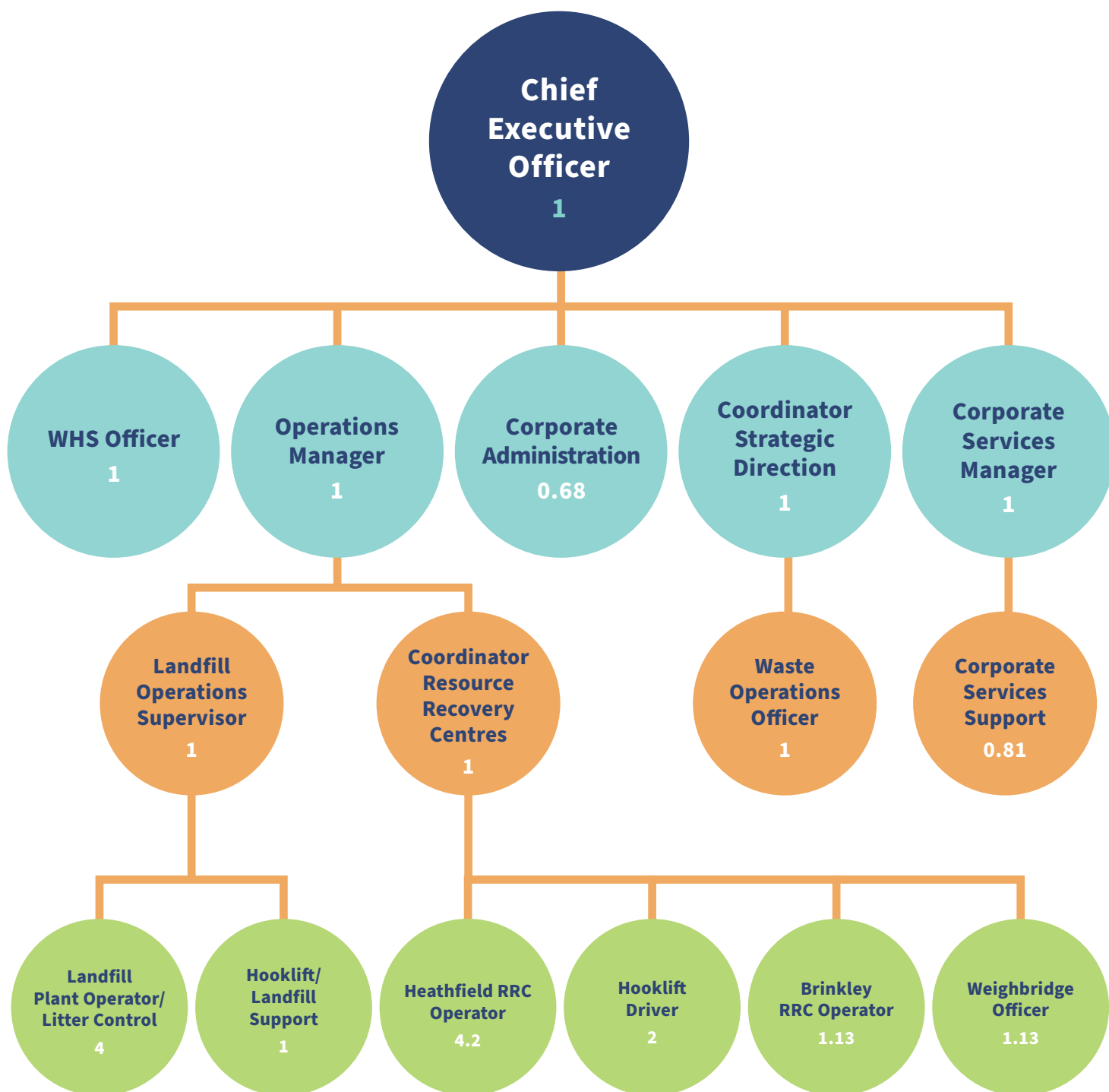
Indicators	Adopted Target	Original Budget	Year End Actual
Operating Surplus/(Deficit)	2% to 6%	2%	7.9%
Net Financial Liabilities Ratio	<55%	39%	9%
Asset Renewal Funding Ratio	90% to 110%	100%	76%

AHRWMA recorded an operating surplus of \$986K for FY2026, resulting in an Operating Surplus Ratio of 7.9%. This was above both the original budget and the adopted target range of 2% to 6%. The favourable result was primarily driven by increased income from customer waste and non-levied material, with both income streams influenced by higher levels of industrial and construction activity in the region. While the result demonstrates a strong operating position for the year, it should be monitored in future periods given the reliance on waste volumes that may vary with economic and development activity.

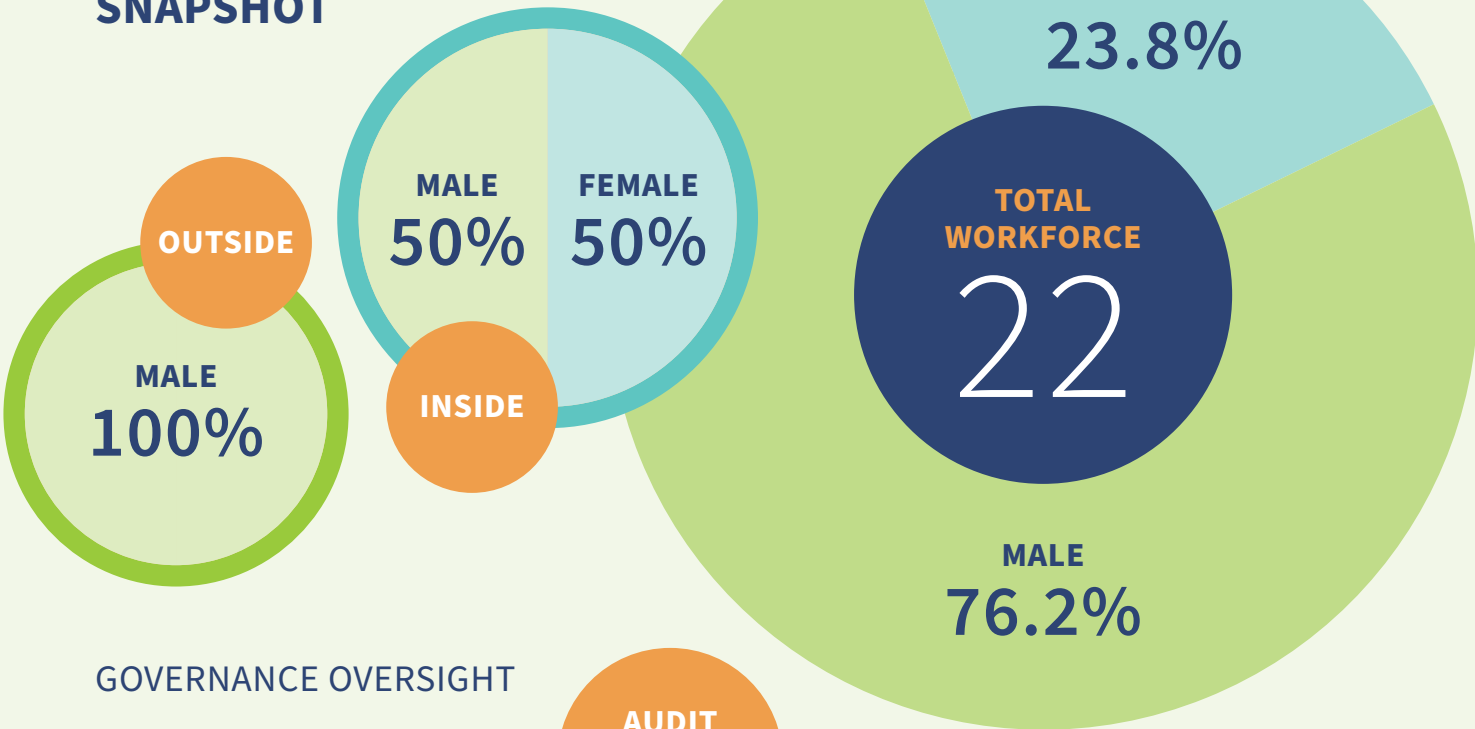
AHRWMA's Net Financial Liabilities Ratio for FY2026 was 9%, which was significantly better than the original budgeted ratio of 39% and well within the adopted target of less than 55%. This favourable result reflects a strong cash position at year-end, supported by the timing of capital expenditure, including the delayed payment for the new administration building and renewal of the loader, together with a conservative approach to borrowings, with no new debt incurred during the year. The result indicates that AHRWMA continues to maintain sufficient financial flexibility to fund its operations and planned capital commitments while managing liabilities at a sustainable level.

AHRWMA's Asset Renewal Funding Ratio for FY2026 was 76%, falling below the adopted target range of 90% to 110% and the original budget of 100%. This outcome was primarily influenced by timing differences in the capital renewal program, including the deferral of the passenger vehicle replacement and the timing of the loader renewal. While the loader was procured during FY2026, delivery and payment occurred in FY2027, and the passenger vehicle replacement has also been carried forward into FY2027. The result reflects the timing of renewal expenditure rather than an underlying reduction in asset renewal planning, with the deferred renewals expected to be addressed in the following financial year.

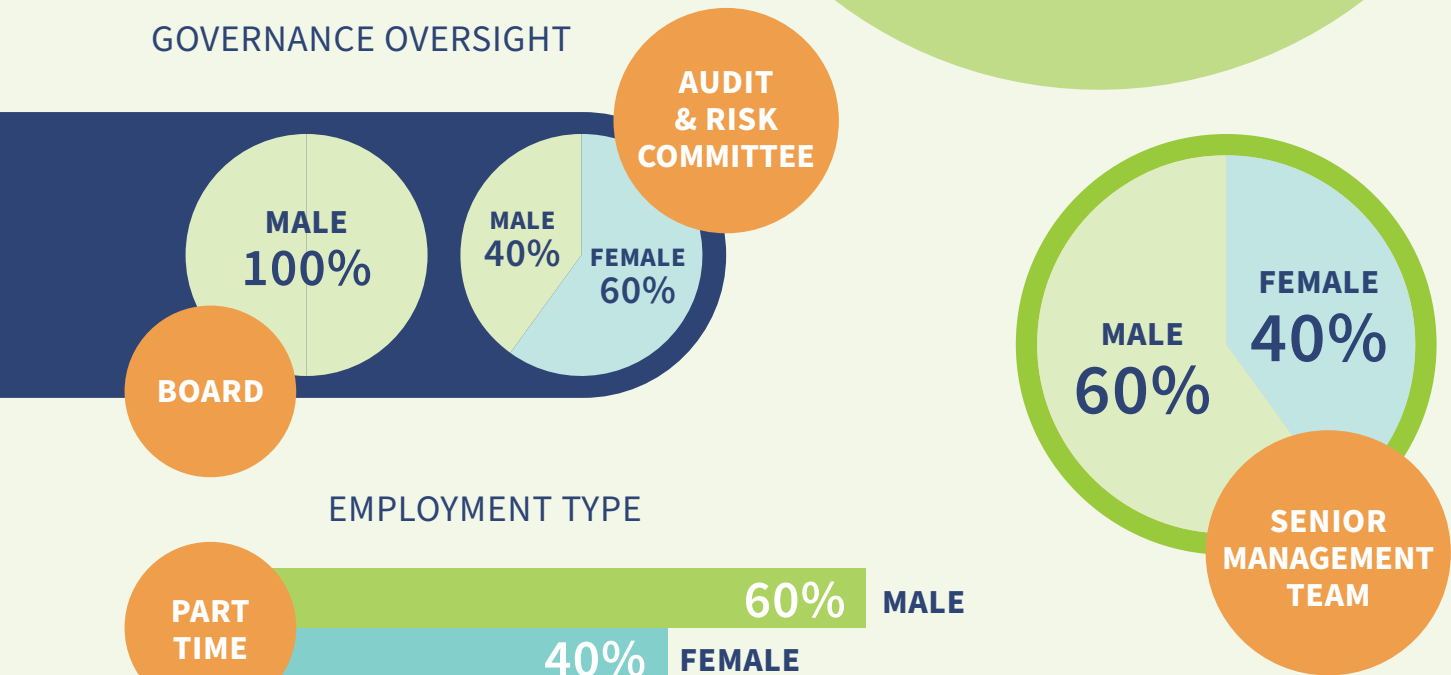




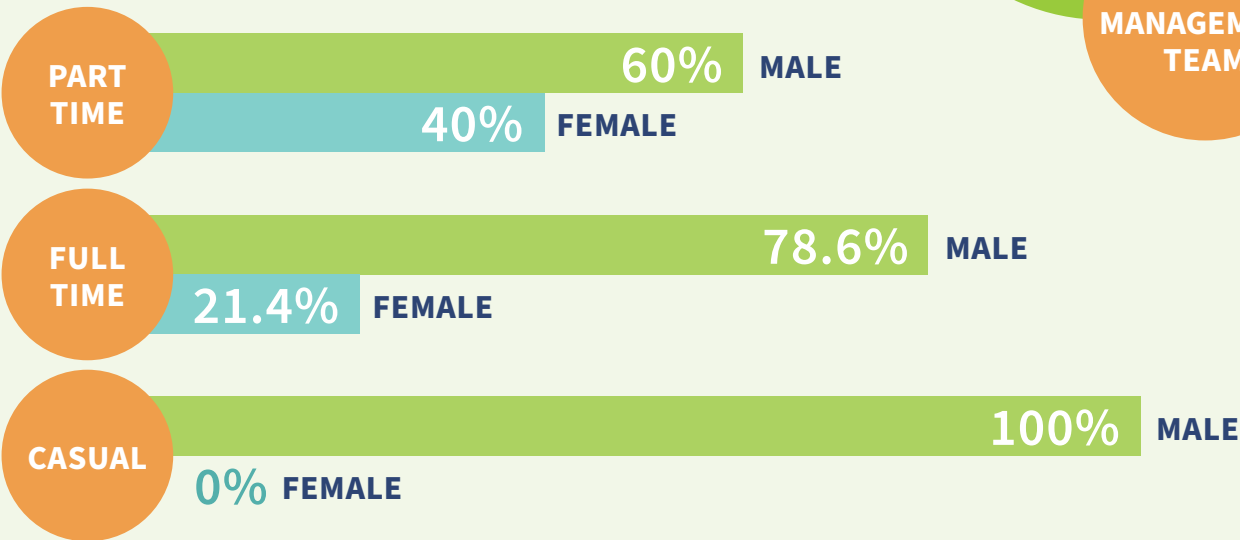
**AHRWMA
SNAPSHOT**



GOVERNANCE OVERSIGHT



EMPLOYMENT TYPE



7

AUDIT AND RISK COMMITTEE **ANNUAL REPORT**



AUDIT & RISK COMMITTEE

ANNUAL REPORT 2025/26



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1 THE ROLE OF THE COMMITTEE

Audit and Risk Committees are a key component of the local government governance framework and are established as a legislative requirement under the *Local Government Act 1999*.

The Committee provides the Board with independent assurance and advice regarding the effectiveness of AHRWMA's governance, risk management, internal control, financial management and assurance frameworks. Its role is to support sound decision-making, strong public sector accountability and the long-term sustainability of AHRWMA.

The Audit and Risk Committee operates in accordance with the AHRWMA Audit and Risk Committee Terms of Reference and Authority Charter, which define the Committee's purpose, responsibilities and authority.

The Committee's responsibilities include, but are not limited to:

- Monitoring the integrity of AHRWMA's financial reporting and long-term financial sustainability;
- Overseeing governance, risk management and internal control frameworks;
- Reviewing the effectiveness, independence and performance of external audit activities;
- Monitoring the effectiveness of the internal audit function and assurance program;
- Providing independent advice and recommendations to the Board on financial management, risk management, governance, internal controls and compliance matters; and
- Facilitating effective communication between the Board, Administration, internal auditors and external auditors.

In undertaking its role, the Committee adopts a risk-based approach to its work program, focusing on matters that may have a significant impact on AHRWMA's ability to achieve its strategic objectives. This includes consideration of financial sustainability, regulatory compliance, operational performance, organisational resilience, workplace health and safety, environmental obligations and emerging strategic risks.

The Committee does not replace management's responsibility for governance, risk management or internal controls. Rather, it provides independent oversight and constructive challenge to ensure appropriate frameworks, systems and processes are operating effectively and remain fit-for-purpose. Through its work, the Committee assists the Board in maintaining a strong governance culture and promoting continuous improvement across AHRWMA.

During the reporting period, the Committee continued to support the Board through independent review of financial reporting, oversight of AHRWMA's internal and external audit programs, review of risk management and governance frameworks, and monitoring of significant strategic and financial initiatives. The Committee also maintained a strong focus on financial sustainability, assurance activities and organisational resilience to support informed decision-making and good governance practices.

2 LETTER FROM THE CHAIR

Dear Board Members,

As Chair of the Audit and Risk Committee, I am pleased to present our Annual Report for the 2025/26 financial year.

Throughout the year, the Committee continued to provide independent oversight and advice to the Board on financial reporting, internal controls, risk management, compliance, governance and strategic accountability. We reviewed key strategic and financial documents, including the Long-Term Financial Plan, Annual Business Plan and Budget, Annual Report, financial statements, budget reviews and significant governance policies.

The Committee maintained oversight of AHRWMA's risk management framework, internal audit and assurance activities, compliance obligations, financial sustainability and key strategic risks. We also monitored the implementation of internal control improvements and assurance activities, supporting a risk-based approach to governance and continuous improvement.

A significant development during 2025/26 was the expansion of the Committee from three to five members, with the appointment of two additional independent members, Marina Wagner and Greg Pattinson. Their appointment has strengthened the Committee's breadth of knowledge, experience and independent perspective, bringing additional expertise across governance, financial management, risk, strategic planning, waste management and public sector accountability.

The Committee undertook its annual self-assessment and reviewed its work program to ensure it remains aligned with AHRWMA's strategic priorities and the Board's expectations. The Committee will continue to take a risk-based approach to assurance and remain alert to emerging issues that may impact AHRWMA's future operations and service delivery.

I sincerely thank my fellow Committee members for their professionalism, commitment and invaluable contributions throughout the year. Their expertise, constructive challenge and commitment to continuous improvement have been instrumental in the Committee's effectiveness.

On behalf of the Committee, I also thank the Board, Chief Executive Officer, management team, staff, internal auditor and external auditor for their cooperation and support throughout the year.

Looking ahead, the Committee remains committed to supporting the Board in strengthening governance, managing risk, enhancing assurance activities, and ensuring the continued financial sustainability and accountability of the Authority.

Yours sincerely,

Elizabeth Williams
Independent Chair, Audit and Risk Committee
Adelaide Hills Region Waste Management Authority

3 MEMBERSHIP OF THE COMMITTEE

During 2025/26, the Audit and Risk Committee (ARC) expanded from three to five members, comprising the Independent Chair, three Independent Members and one AHRWMA Board Member. The Committee met on five occasions throughout the year, with the external auditor attending the September 2025 meeting.

The Committee's annual self-assessment confirmed that members bring the appropriate competence, skills and extensive, relevant experience to effectively fulfil the Committee's responsibilities. The appointment of two additional Independent Members, Marina Wagner and Greg Pattinson, further strengthened the Committee's independence, diversity of expertise and capacity to provide robust oversight and advice to the Board.

The expanded Committee provides greater resilience and reduces the risk of quorum issues, while supporting continued effective governance, accountability and assurance across the Authority.

The current Committee membership is as follows:

AUDIT AND RISK COMMITTEE MEMBERSHIP				
MEMBER	REPRESENTATIVE	INITIAL APPOINTMENT	CURRENT TERM	EXPIRES
INDEPENDENT CHAIR	Elizabeth Williams	8 February 2023	3 Years	8 February 2028
INDEPENDENT MEMBER	Rebecca Wilson	8 February 2023	3 Years	8 August 2029
INDEPENDENT MEMBER	Greg Pattinson	19 March 2026	1 Year	19 March 2027
INDEPENDENT MEMBER	Marina Wagner	19 March 2026	2 Years	19 March 2028
AHRWMA BOARD MEMBER	Alex Oulianoff	2 September 2022	3 Years	21 September 2027

4 COMMITTEE MEMBER OVERVIEW

Elizabeth Williams

Elizabeth is an accomplished Masters and CPA qualified senior executive with extensive public service experience. As the Chair of the Audit and Risk Committee, she brings a wealth of knowledge and a deep understanding of various organisational functions.

Her dedication to long-term planning, coupled with her passion for process improvement and best practice customer service, underscores her commitment to excellence. With a strong background as a former AHRWMA board member, Elizabeth is unwavering in her pursuit of the sustainable growth and continued success of the Authority.



Rebecca Wilson

Rebecca is a seasoned leader with expertise in legal, governance, risk, and compliance, having worked across industries like banking, finance, local government, and statutory bodies. After practicing law, she transitioned to governance roles, including Company Secretary for the Seafood Cooperative Research Centre and Chief Risk Officer at the Royal Automobile Association (RAA).

Currently, she is the Registrar for the Veterinary Surgeons Board of South Australia. She is the director of the Boards of St John Ambulance SA, the Mary Potter Hospice Foundation and Green Industries SA, and she is a member of the Flinders Law School Advisory Board.



Marina Wagner

Marina is the Principal Consultant at Sustainable Solutions with 30 years' experience across the waste and resource recovery sector. She offers a distinctive combination of operational depth and specialist capability across waste and resources management, disaster waste recovery, safety and business risk management, and corporate governance. Her work consistently supports organisations to build resilience, improve compliance, and embed sustainable, future-focused practices that deliver long-term value.



COMMITTEE MEMBER OVERVIEW (Continued)

Greg Pattinson

Greg is a Non-Executive Director and Board Member, bringing extensive experience gained over 40 years in a number of industry sectors. After completing a Master of Science degree at Purdue University in the USA, specialising in food science, he advanced his career in senior management roles with iconic food companies such as Inghams, Berri, Tip Top, Goodman Fielder and Maggie Beer Products, in NSW, Victoria and SA. His experience and knowledge was further enhanced by moving into more diverse industries such as Mitsubishi Motors, and in Brisbane as Executive Vice President for global mineral testing company Bureau Veritas.

In 2014, Greg returned to Adelaide and joined Foodbank SA & NT as Chief Executive Officer, a role he held for 12 years until his retirement in 2026.

He is a graduate of the AICD and has served on boards in both the Not for Profit and For Profit sectors.



Alex Oulianoff



Alex is an experienced and dynamic finance professional with over 18 years of experience in both the public and private sectors. Currently the General Manager of Corporate Services for Mount Barker District Council and Board member of AHRWMA, he brings a wealth of knowledge and strategic insight.

Holding a bachelor's degree in commerce, Laws, and Legal Practice, along with a FCPA and GAICD accreditation, Alex has spent the last 14 years in local government, demonstrating how commercial acumen can deliver exceptional public value.

5 HOW THE COMMITTEE DISCHARGED ITS RESPONSIBILITIES

KEY AUDIT AND RISK COMMITTEE ACTIVITIES					
	Sept 2025	Nov 2025	Feb 2026	March 2026	May 2026
REVIEWED DRAFT FINANCIAL STATEMENTS AND ANNUAL REPORT	✓				
REVIEWED EXTERNAL AUDIT FINDINGS	✓				
DEVELOPED ASSURANCE MAPPING FRAMEWORK AND INTERNAL AUDIT PLAN	✓				
REVIEWED INTERNAL FINANCIAL CONTROLS AUDIT OUTCOMES	✓				
REVIEWED QUARTERLY BUDGET REVIEWS		✓	✓		✓
OVERSAW LONG-TERM FINANCIAL SUSTAINABILITY AND FINANCIAL PLANNING		✓	✓		✓
DEVELOPED RISK APPETITE STATEMENTS		✓			
SKILLS MATRIX AND SELF-ASSESSMENT					✓
REVIEWED RISK MANAGEMENT FRAMEWORK AND RISK RATING MATRIX	✓	✓	✓		
REVIEWED BOARD AND COMMITTEE GOVERNANCE DOCUMENTS AND POLICIES		✓			✓
MET WITH EXTERNAL AUDITORS	✓				
SUPPORTED INTERNAL AUDIT PROGRAM DEVELOPMENT AND DELIVERY	✓				✓
REVIEWED THE ANNUAL ARC WORK PLAN	✓				

KEY AUDIT AND RISK COMMITTEE ACTIVITIES					
	Sept 2025	Nov 2025	Feb 2026	March 2026	May 2026
REVIEWED COMMERCIAL GOVERNANCE FRAMEWORKS					✓
PROVIDED THE FY2025 ARC ANNUAL REPORT TO THE BOARD	✓				
REVIEWED DRAFT ANNUAL BUSINESS PLAN AND BUDGET			✓	✓	
MONITORED ANNUAL BUSINESS PLAN DELIVERY				✓	✓
QUARTERLY CONSTITUENT COUNCIL REPORTING FRAMEWORK		✓		✓	
STRATEGIC PLANNING AND STAKEHOLDER ENGAGEMENT				✓	
COMMITTEE MEMBERSHIP AND RECRUITMENT	✓	✓		✓	
REVIEWED CEO CREDIT CARD EXPENDITURE AND GOVERNANCE CONTROLS	✓	✓	✓		✓



6 KEY ACTIVITIES AND ACHIEVEMENTS

The Audit and Risk Committee continued to provide independent advice and oversight to the Board on governance, financial management, risk management, compliance and assurance matters. Throughout the year, the Committee reviewed a broad range of strategic, operational and financial matters and supported the Board in maintaining a strong governance framework. All recommendations made by the Committee during the reporting period were supported by the Board.

Internal Audit and Assurance Framework

The Committee played a key role in strengthening AHRWMA's assurance framework through oversight of the appointment of an internal auditor, development of AHRWMA's inaugural Assurance Mapping process and endorsement of a rolling three-year Internal Audit Plan. This work established a structured and risk-based approach to internal assurance activities, providing greater visibility of key organisational risks and ensuring audit resources are focused on areas of highest significance to AHRWMA.

Successful Internal Audit Outcomes

The Committee reviewed the findings of AHRWMA's first audit from the Internal Audit Plan examining weighbridge invoicing and EPA reporting processes. The audit examined the accuracy and reliability of AHRWMA's weighbridge invoicing and its compliance with EPA license conditions, including reviewing invoicing procedures, EPA reporting processes, and verifying data accuracy to ensure regulatory compliance and operational integrity. The audit found a strong control environment, no material invoicing errors, full compliance with EPA reporting requirements, and no high or extreme risks. The Committee endorsed the findings and management actions, recognising the positive outcome as a significant achievement that provides independent assurance regarding the effectiveness of AHRWMA's operational, financial and regulatory controls.

Financial Reporting and External Audit Oversight

The Committee oversaw completion of AHRWMA's annual financial reporting processes, including review of the audited financial statements, Annual Report and external audit outcomes. The Committee considered both interim and final audit findings, reviewed management responses and maintained oversight of financial reporting obligations throughout the year. This work provided assurance that AHRWMA's financial reporting remains accurate, transparent and aligned with legislative requirements and best-practice financial governance. The Committee met with the External Auditor at its September 2025 meeting.

Long-Term Financial Sustainability and Asset Management

The Committee maintained oversight of AHRWMA's financial sustainability through review of quarterly budget reviews, the Long-Term Financial Plan, Annual Business Plan and major capital investment decisions. This included consideration of fleet replacement strategies and major asset renewal programs. The Committee's oversight provided assurance that long-term financial obligations, asset requirements and sustainability targets are appropriately addressed within AHRWMA's planning frameworks.

Strategic Risk Management and Governance Improvement

The Committee continued to strengthen AHRWMA's governance and risk management framework through review of key governance documents, oversight of the Charter Review process and endorsement of AHRWMA's inaugural Risk Appetite Statements. These initiatives support more informed decision-making, improved organisational risk maturity and greater alignment between strategic objectives, operational activities and risk management practices.

Policies, Plans and Governance Frameworks

The Committee reviewed a broad range of Board-approved policies, plans and governance documents to ensure they remained contemporary, fit-for-purpose and aligned with organisational objectives. Key reviews included financial management, treasury, asset management, risk management, business continuity, governance and conduct-related policies. Through this work, the Committee helped maintain a robust governance framework and supported continuous improvement across AHRWMA.

Commercial Governance and Financial Stewardship

The Committee reviewed and supported the implementation of a Commercial Delegation Framework to enhance commercial responsiveness while maintaining appropriate governance controls, financial accountability and competitive neutrality principles. The framework introduced structured decision-making processes and oversight mechanisms to support financially sustainable commercial outcomes and prudent management of AHRWMA's resources.

Strengthening Stakeholder Transparency and Accountability

The Committee supported the introduction of a quarterly reporting framework for Constituent Councils, improving communication, accountability and transparency regarding organisational performance, financial outcomes and strategic initiatives. The Committee recognised the reporting framework as a significant governance improvement that strengthens engagement with Member Councils and supports informed decision-making.

Strategic Planning and Organisational Sustainability

Committee members actively participated in AHRWMA's Mayors and CEOs Strategy Day, contributing to discussions regarding AHRWMA's long-term strategic direction, governance priorities and emerging opportunities. Participation in the forum strengthened the Committee's understanding of key strategic risks, stakeholder expectations and future challenges facing the waste and resource recovery sector, supporting more informed oversight and advice to the Board.

7 AUDIT & RISK COMMITTEE EVALUATION

The Audit and Risk Committee undertakes an annual self-assessment to evaluate its effectiveness, performance, skills mix and ability to fulfil its responsibilities under its Terms of Reference. The assessment considered a range of areas including:

- The Committee's makeup and design
- The Committee's meeting processes, reporting and access to information
- The Committee's work program
- The Committee's contribution to Board decision-making and strategic assurance
- The Committee's oversight of risk, financial performance and internal controls
- How effectively the Committee is fulfilling its role and responsibilities
- The Committee's working relationship with senior management
- The Committee's overall effectiveness
- The Committee's role in regard to AHRWMA's strategic direction

Three Committee members completed the 2026 assessment. Two recently appointed members were not included in the evaluation due to their appointment late in the reporting period and limited participation in Committee activities during 2026/26 which did not provide a sufficient basis for meaningful assessment.

Participating members expressed a high degree of confidence in the Committee's effectiveness, awarding the highest possible rating across all 14 assessment criteria. Members demonstrated a high level of confidence in the Committee's independence, governance processes, work program, and the quality of information provided to support decision-making. Members also confirmed that the Committee possesses an appropriate balance of skills, experience and representation, and positively acknowledged the expertise introduced through recent appointments.

The assessment highlighted strengths, including the quality and timeliness of meeting papers, effective follow-up of actions, open and constructive engagement with management, and the Committee's strong understanding of AHRWMA's operating environment and strategic context. Members also acknowledged the value of Administration presentations and briefings on technical matters, which support informed oversight and governance.

While no material concerns were identified, members noted opportunities for the Committee to continue adding value through its evolving assurance and advisory role. In particular, feedback highlighted the Committee's ongoing contribution to strategic oversight, implementation assurance of the Strategic Plan, and the provision of risk-informed recommendations to support Board decision-making.

The outcomes of the 2026 self-assessment demonstrate a mature and effective Audit and Risk Committee that continues to provide valuable independent oversight and governance support to AHRWMA while remaining focused on continuous improvement.

8 AUDIT & RISK COMMITTEE SKILLS ASSESSMENT

In addition to the self-assessment survey, the Committee undertook a formal skills assessment. This assessment evaluated each member against the competencies prescribed in the AHRWMA Audit and Risk Committee Terms of Reference and the requirements of the applicable legislative framework. The outcomes provide assurance that the Committee maintains the necessary expertise to discharge its responsibilities effectively and to support strong governance across the Authority.

The Audit and Risk Committee possesses a broad and complementary mix of professional expertise spanning financial management, risk governance, auditing, legal and regulatory compliance, strategic planning, commercial operations and local government administration. Collectively, Committee members bring more than a century of senior leadership, executive management and board experience across the public, private and not-for-profit sectors. This depth of experience is supported by a range of professional and tertiary qualifications, including accounting, law, business, governance, project management, science and workplace health and safety disciplines, together with professional memberships and director accreditation.

The Committee's collective capability provides strong oversight across AHRWMA's financial stewardship, risk management and governance responsibilities. Members have extensive experience in executive leadership, audit and assurance processes, strategic and financial planning, policy development, regulatory compliance and organisational governance. The Committee also benefits from substantial expertise in local government, waste and resource recovery, environmental regulation, commercial operations and stakeholder engagement, ensuring a well-rounded perspective when considering matters of strategic importance to the Authority.

During the reporting period, the expansion of the Committee further strengthened its governance capability and increased the diversity of professional expertise available to AHRWMA. The appointment of two additional independent members broadened the Committee's collective skill base, enhancing capability in areas including legal and governance practice, risk oversight, executive leadership, waste management, strategic advisory services and regulatory compliance. The expanded membership has increased the breadth of experience available to the Committee and further supports robust, informed and independent oversight of AHRWMA's operations, strategic objectives and risk environment.



Collectively, Committee Members Contribute More than 100 Years of Executive Leadership, Governance, Financial Management and Board Experience across Local Government, Corporate, Regulatory and Not-For Profit Sectors.

AUDIT & RISK COMMITTEE SKILLS MATRIX FY2025/26

RATING SCALE:		High		Moderate		Basic
--------------------------	--	------	--	----------	--	-------

REQUIRED / DESIRED COMMITTEE SKILLS	MEMBER 1	MEMBER 2	MEMBER 3	MEMBER 4	MEMBER 5
FINANCIAL					
Financial - Accounting Knowledge					
Financial - Auditing Expertise					
Financial - Risk Management					
Financial - Strategic Financial					
Financial - Financial Planning					
LEGAL					
Legal - Qualifications					
Legal - Contract Review					
Legal - Policy Development					
Legal - Regulatory Knowledge					
GOVERNANCE					
Governance - Ethical Oversight					
Governance - Regulatory Compliance					
Governance - Risk Governance					
COMMERCIAL					
Commercial - Waste and Recycling					
Commercial - Stakeholder Engagement					
Commercial - Marketing					
Commercial - Regulatory Awareness					
Commercial - Innovation and Tech					
STRATEGIC & LOCAL					
Strategic Planning Experience					
Local Government Expertise					

Note: Ratings reflect self-assessment by Committee Members.

9 PLANS FOR FY2027

The Audit and Risk Committee's work plan for the 2026/27 fiscal year has been developed to align with AHRWMA's strategic objectives and to ensure robust oversight of the Authority's functions as per the Committee's Terms of Reference. This forms the basis, with the Committee remaining agile and responding to the evolving and pertinent issues and activities of the Authority.

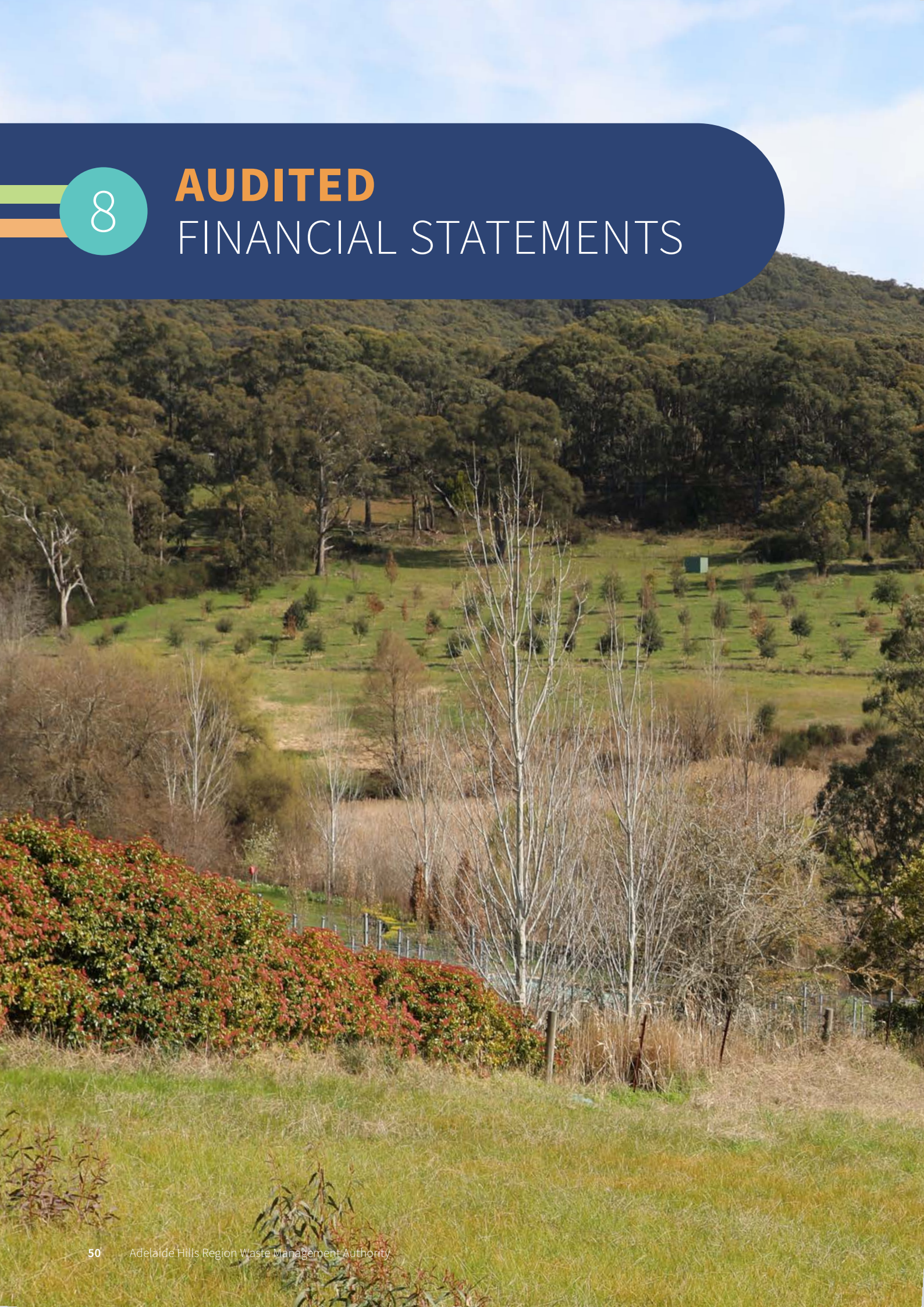
Audit and Risk Committee Work Plan FY2027



Audit and Risk Committee Work Plan 2027		November	February	March	May	Proposed September
ARC meeting dates		10/11/2026	9/02/2027	9/03/2027	11/05/2027	7/09/2027
Recommendations to Board Meeting Dates		19/11/2026	18/02/2027	18/03/2027	20/05/2027	23/09/2027
1 Financial Reporting						
1.1 Review statutory financial statements						
1.2 Comparison of original budget to audited financial result						
1.3 Review quarterly financial position (budget review)						
2 Risk Management						
2.1 Risk Register						
3 External Audit						
3.1 Consider and make recommendations re appointment of external auditor						
3.2 Review and make recommendation on external audit plan						
3.3 Meeting with external auditor and review findings						
3.4 Review external audit management report and management's response						
4 Governance						
4.1 Review Draft Annual Business Plan						
4.2 Review Long Term Financial Plan						
4.3 Review of other policies and documents endorsed by Board						
4.4 ARC self-assessment and review						
5 Internal Audit						
5.1 Endorse Internal Audit work plan						
5.2 Review internal audit report						
6 Work, Health & Safety						
6.1 Review of annual Risk Management Action Plan & Annual Statistics						

Audit and Risk Committee Key Focus Areas 2025 - 2029		2025	2026	2027	2028	2029
7 Delivery of Strategic Plan						
7.1 Inform delivery of Brinkley Site Master Plan						
7.2 Inform delivery of Landfill Gas Project						
7.3 Review Brinkley Lease & Resource Recovery Centre						
7.4 Inform review of Brinkley Tenure Process						
7.5 Review and seek future business opportunities (eg. RRC Management)						
7.6 Investigate Financial Diversity						
7.7 Investigate & seek aligned circular economy opportunities						
7.8 Assist with Development of Site						
7.9 Charter Review						
7.10 Assist with an overhaul of Industrial Relations and Human Resources						
7.11 Inform the Strategic Plan Review						

AHR-DOC-915 ARC 03/05/2024



8

AUDITED FINANCIAL STATEMENTS

**Adelaide Hills Region Waste
Management Authority
General Purpose Financial Reports
for the year ended 30 June 2026**

Adelaide Hills Region Waste Management Authority
General Purpose Financial Reports
for the year ended 30 June 2026

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**Adelaide Hills Region Waste Management Authority
Annual Financial Statements
for the year ended 30 June 2026**

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Authority to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2026 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.



.....
Rob Gregory
CHIEF EXECUTIVE OFFICER

Date: 17 September 2026



.....
Paul Sandercock
CHAIR

Adelaide Hills Region Waste Management Authority
Statement of Comprehensive Income
for the year ended 30 June 2026

		2026	2025
	Notes	\$	\$
INCOME			
User charges	4	8,370,590	7,033,843
Grants, subsidies and contributions - Capital	4	32,053	-
Grants, subsidies and contributions - Operating	4	71,730	19,462
Investment income	4	74,285	68,505
Other income	4	3,938,608	3,487,442
Total Income		12,487,266	10,609,252
EXPENSES			
Employee costs	5	2,613,681	2,443,268
Materials, contracts & other expenses	5	7,676,945	6,858,094
Depreciation, amortisation & impairment	5	1,073,770	1,129,129
Finance costs	5	136,823	36,615
Total Expenses		11,501,219	10,467,106
OPERATING SURPLUS / (DEFICIT)		986,047	142,146
Asset disposal & fair value adjustments	6	(51,952)	16,425
NET SURPLUS / (DEFICIT)		934,095	158,571
transferred to Equity Statement			
TOTAL COMPREHENSIVE INCOME		934,095	158,571

This Statement is to be read in conjunction with the attached Notes.

Adelaide Hills Region Waste Management Authority
Statement of Financial Position
as at 30 June 2026

		2026	2025
	Notes	\$	\$
ASSETS			
Current Assets			
Cash and cash equivalents	7	2,915,455	2,181,685
Trade & other receivables	7	1,075,895	904,281
Inventories	7	75,552	10,542
Total Current Assets		4,066,902	3,096,508
Non-current Assets			
Infrastructure, property, plant & equipment	8	6,367,718	6,250,369
Right of Use Assets	8,15	-	32,365
Total Non-current Assets		6,367,718	6,282,734
Total Assets		10,434,620	9,379,242
LIABILITIES			
Current Liabilities			
Trade & other payables	9	1,191,502	1,277,200
Lease Liabilities	9,15	-	36,836
Provisions	9	190,319	291,616
Total Current Liabilities		1,381,821	1,605,652
Non-current Liabilities			
Provisions	9	3,737,646	3,392,532
Total Non-current Liabilities		3,737,646	3,392,532
Total Liabilities		5,119,467	4,998,184
NET ASSETS		5,315,153	4,381,058
EQUITY			
Accumulated surplus		5,315,153	4,381,058
TOTAL EQUITY		5,315,153	4,381,058

This Statement is to be read in conjunction with the attached Notes.

Adelaide Hills Region Waste Management Authority
Statement of Changes in Equity
for the year ended 30 June 2026

		Accumulated Surplus	TOTAL EQUITY
2026	Notes	\$	\$
Balance at end of previous reporting period		4,381,058	4,381,058
Net Surplus / (Deficit) for Year		<u>934,095</u>	<u>934,095</u>
Balance at end of period		<u>5,315,153</u>	<u>5,315,153</u>
		Accumulated Surplus	TOTAL EQUITY
2025	Notes	\$	\$
Balance at end of previous reporting period		4,222,487	4,222,487
Net Surplus / (Deficit) for Year		<u>158,571</u>	<u>158,571</u>
Balance at end of period		<u>4,381,058</u>	<u>4,381,058</u>

This Statement is to be read in conjunction with the attached Notes

Adelaide Hills Region Waste Management Authority
Statement of Cash Flows
for the year ended 30 June 2026

		2026	2025
	Notes	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
<i>Receipts:</i>			
User charges		8,142,410	6,984,312
Investment receipts		90,192	16,815
Grants utilised for operating purposes		47,730	19,462
Other revenues		3,959,223	3,567,723
<i>Payments:</i>			
Employee costs		(2,633,697)	(2,401,337)
Materials, contracts & other expenses		(7,809,365)	(6,899,343)
Finance payments		(4,891)	(8,045)
Net Cash provided by (or used in) Operating Activities		<u>1,791,602</u>	<u>1,279,587</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
<i>Receipts:</i>			
Grants utilised for capital purposes		10,053	26,000
Sale of replaced assets		114,600	145,000
Sale of surplus assets		-	30,000
<i>Payments:</i>			
Expenditure on renewal/replacement of assets		(999,516)	(384,981)
Expenditure on new/upgraded assets		(146,133)	(600,465)
Net Cash provided by (or used in) Investing Activities		<u>(1,020,996)</u>	<u>(784,446)</u>
CASH FLOWS FROM FINANCING ACTIVITIES			
<i>Payments:</i>			
Repayment of principal portion of lease liabilities		(36,836)	(53,598)
Net Cash provided by (or used in) Financing Activities		<u>(36,836)</u>	<u>(53,598)</u>
Net Increase (Decrease) in cash held		<u>733,770</u>	<u>441,543</u>
Cash & cash equivalents at beginning of period	10	<u>2,181,685</u>	1,740,142
Cash & cash equivalents at end of period	10	<u>2,915,455</u>	<u>2,181,685</u>

This Statement is to be read in conjunction with the attached Notes

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements for the

year ended 30 June 2026

Note 1 - Material Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Adelaide Hills Region Waste Management Authority is a Local Government Section 43 regional subsidiary under the control of Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and Rural City of Murray Bridge.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are material to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar.

2 The Local Government Reporting Entity

Adelaide Hills Region Waste Management Authority operates as a regional subsidiary pursuant to Section 43 of the Local Government Act 1999 and Section 25 of the Local Government Implementation Act 1999, and has its principal place of business at c/- of Mount Barker District Council, 6 Dutton Road, Mount Barker. These financial statements have been prepared for use by Constituent Councils of the Authority.

3 Income recognition

3.1 Revenue

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

4 Cash, Cash Equivalents and Other Financial Instruments

4.1 Cash, Cash Equivalent Assets

Cash assets include all amounts readily convertible to cash on hand at Council's option with an immaterial risk of changes in value with a maturity of three months or less from the date of acquisition.

4.2 Other Financial Instruments

Receivables are generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 11.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements for the

year ended 30 June 2026

Note 1 - Material Accounting Policies

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and other overhead cost directly attributed to bringing the asset to the location and condition necessary for it to be capable of operating in the manner by management.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 8. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Authority, best reflects the consumption of the service potential embodied in those assets.

Major depreciation periods for each class of asset are shown in Note 8. Depreciation periods for infrastructure assets have been estimated based on the best information available to the Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.5 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 5, and the amount (if any) of interest revenue offset against borrowing costs in Note 4.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts (other than grants) received from external parties in advance of service delivery are recognised as liabilities until the service is delivered.

8 Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates and is recorded as part of "Payables".

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ending 30 June 2026

Note 1 – Material Accounting Policies

9 Provisions

9.1 Employee Benefits

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on-costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Authority experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Authority does not make payment for untaken sick leave.

Superannuation:

The Authority makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and the Authority's involvement with the schemes are reported in Note 16.

9.2 Provisions for reinstatement, restoration, rehabilitation.

Expenditures relating to ongoing rehabilitation and restoration reduce any provision previously established.

The Authority recognises a capping liability for all past and active landfill cell operational areas, for which capping rehabilitation works have not yet been completed.

The Authority has recognised a liability for capping and post-closure rehabilitation costs, reflecting stakeholder expectations that it will undertake the works in the future. These expectations arise from the Authority's ongoing management of the site and its past conduct in planning and preparing for such works. Whilst the Authority operates the landfill under a rental agreement with a constituent council and is not the legal owner, a constructive obligation exists under AASB 137 *Provisions, Contingent Liabilities and Contingent Assets*. Accordingly, a liability has been recognised for future capping and rehabilitation costs, notwithstanding that legal responsibility remains with the site owner.

The Authority has estimated the liability based on the capping design approved by the South Australian Environment Protection Authority (EPA). The current assumptions and calculations underpinning this provision has been verified by an independent qualified consultant. ACT Williams has been engaged to undertake a capping trial, which is expected to be completed in the 2026–27 financial year. The outcomes of this trial will provide more accurate cost data, which may result in an adjustment to the recognised liability in future reporting periods.

The Authority annually monitors the liability recorded for landfill rehabilitation and restoration estimates and make adjustment to the liability as required ensuring an accurate projected cost of the liability is showing in the Statement of Financial Position. The Authority plans to undertake further detailed reviews of all rehabilitation and restoration liability costs every three years with the assistance of external consultants to ensure all projected costs have been independently verified. This was last reviewed and revalued by WSP on 09 April 2025.

10 Leases

The Authority's lease over the land occupied at the Brinkley Waste and Recycling Facility expired in February 2026. The Authority continues to occupy the site while the terms of a renewed lease with the Rural City of Murray Bridge remain under negotiation. As a new lease term and associated lease payments have not been established, payments made during the period of continued occupation are recognised as an expense. No new right-of-use asset or lease liability has been recognised as the terms of the renewed arrangement have not been finalised to provide a basis for recognition and measurement under AASB 16. Monthly rental payments made following the expiry of the lease have been recognised as an expense during the period of continued occupation.

i) Right-of-use assets

The Authority recognises right-of-use assets as at commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ending 30 June 2026

Note 1 – Material Accounting Policies

recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and

the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful life.

ii) Lease liabilities

At the commencement date, the Authority recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Authority uses its incremental borrowing rate or the interest rate implicit in the lease.

11 Goods & Services Tax

In accordance with interpretation of Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

12 New and amended standards and interpretations

Standards issued by the AASB not yet effective

The AASB has issued new and amended Australian Accounting Standards and Interpretations that are not effective as of 30 June 2026. These standards have not yet been adopted by the Authority and will be incorporated into the financial statements upon their effective dates. The following list identifies all applicable new and amended Australian Accounting Standards and Interpretations that were issued but are not yet effective as of 30 June 2026.

AASB 2024-2: Amendments to the Classification and Measurement of Financial Instruments

AASB 2024-2 amends AASB 9 Financial Instruments and AASB 7 Financial Instruments: Disclosures to clarify how the contractual cash flows from financial assets should be assessed when determining their classification. The amendment also clarifies the derecognition requirements of financial liabilities that are settled through electronic payment systems.

This standard is effective for annual reporting periods beginning on or after 1 January 2026.

The amendment is not expected to have a material impact on the financial statements once adopted.

AASB 18: Presentation and Disclosure in Financial Statements (Not-for-Profit Entities)

AASB 18 replaces AASB 101 Presentation of Financial Statements and sets out requirements for the presentation and disclosure of information in general purpose financial statements. For not-for-profit entities, Appendix D provides modifications to certain presentation and disclosure requirements to reflect the not-for-profit operating environment. Amongst other changes, the standard introduces management-defined performance measures, requires items in the statement of profit or loss to be classified into one of five categories (operating, investing, financing, income taxes and discontinued operations), and enhances the requirements for the aggregation and disaggregation of information.

This standard is effective for annual reporting periods beginning on or after 1 January 2028.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 2 - FINANCIAL INDICATORS

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

	2026	2025	2024
Operating Surplus Ratio			
<u>Operating Surplus</u>	7.9%	1.3%	3.8%
Total Operating Income			

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio			
<u>Net Financial Liabilities</u>	9%	18%	22%
Total Operating Income			

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Asset Renewal Funding Ratio			
<u>Outlays on Existing Assets</u>	76%	22%	74%
Asset Renewals - AMP			

Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 3 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a modified Uniform Presentation Framework basis.

All local government entities in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2026	2025
	\$	\$
Income		
<i>User charges</i>	8,370,590	7,033,843
<i>Grants, subsidies and contributions - Capital</i>	32,053	-
<i>Grants, subsidies and contributions' - Operating</i>	71,730	19,462
<i>Investment income</i>	74,285	68,505
<i>Other income</i>	3,938,608	3,487,442
	<u>12,487,266</u>	<u>10,609,252</u>
Expenses		
<i>Employee costs</i>	(2,613,681)	(2,443,268)
<i>Materials, contracts and other expenses</i>	(7,676,945)	(6,858,094)
<i>Depreciation, amortisation and impairment</i>	(1,073,770)	(1,129,129)
<i>Finance costs</i>	(136,823)	(36,615)
	<u>(11,501,219)</u>	<u>(10,467,106)</u>
Operating Surplus / (Deficit)	986,047	142,146
Less: Grants, Subsidies & Contributions - Capital	(32,053)	-
Adjusted Operating Surplus / (Deficit) before Capital amounts	953,994	142,146
Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	(999,516)	(384,981)
Add back Depreciation, Amortisation and Impairment	1,073,770	1,129,129
Proceeds from Sale of Replaced Assets	114,600	145,000
	<u>188,854</u>	<u>889,148</u>
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	(146,133)	(600,465)
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	-	30,000
	<u>(146,133)</u>	<u>(570,465)</u>
Adjusted Annual Net Impact to Financing Activities surplus/ (deficit)	<u>996,715</u>	<u>460,829</u>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 4 - INCOME

	2026	2025
Notes	\$	\$
USER CHARGES		
Waste Processing and disposal fees	8,370,590	7,033,843
	8,370,590	7,033,843
INVESTMENT INCOME		
Interest on investments:	74,285	68,505
	74,285	68,505
OTHER INCOME		
Consultancy service	73,464	864
Resource recovery centre income	2,699,199	2,368,814
Resource recover centre recuperation	38,884	100,365
Transport income	725,665	672,461
Fuel tax rebate	63,140	75,372
Machinery charge out	133,902	117,645
Recycled income	33,518	19,031
Sundry	170,836	132,890
	3,938,608	3,487,442
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Sundry - Grants Capital	32,053	-
Sundry - Grants Operating	71,730	19,462
Grants Included in Operating Surplus/(deficit)	103,783	19,462
Total Grants all sources	103,783	19,462
Sources of grants		
Other	103,783	19,462
	103,783	19,462

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 5 - EXPENSE

		2026	2025
	Notes	\$	\$
EMPLOYEE COSTS			
Salaries and Wages		1,948,760	1,817,740
Employee leave expense		228,602	269,085
Superannuation - defined contribution plan contributions	16	249,254	217,098
Superannuation - defined benefit plan contributions	16	8,775	8,430
Workers' Compensation Insurance		60,247	44,672
Other employment related costs		118,043	86,243
Total Operating Employee Costs		2,613,681	2,443,268
 Total Number of Employees		 20	 19
<i>(Full time equivalent at end of reporting period)</i>			
MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		8,128	7,991
Lease Expenses - short term leases	15	21,409	-
Subtotal - Prescribed Expenses		29,537	7,991
<u>Other Materials, Contracts & Expenses</u>			
Materials, contractors and other		320,578	349,771
Resource recovery centre expenses		1,908,584	1,737,781
Consultants		116,920	88,920
Administration and Board		156,194	137,050
EPA licence fee		14,723	11,648
Repairs and maintenance		213,965	304,520
Insurance and legal		177,990	65,558
EPA waste levy paid		4,335,195	3,784,269
Parts, accessories & consumables		392,740	361,243
Sundry		10,519	9,343
Subtotal - Other Materials, Contracts & Expenses		7,647,408	6,850,103
		7,676,945	6,858,094

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 5 - EXPENSE con't

		2026	2025
	Notes	\$	\$
DEPRECIATION, AMORTISATION & IMPAIRMENT			
Depreciation			
Road infrastructure		9,480	8,410
Buildings		15,133	16,326
Vehicles		48,882	48,882
Plant and equipment		602,043	503,413
Landfill cells		160,770	248,397
Leachate pond		8,697	8,697
Landfill rehabilitation		76,984	20,161
Landfill cell capping		119,416	226,300
Right of use assets	15	32,365	48,543
		<u>1,073,770</u>	<u>1,129,129</u>
FINANCE COSTS			
Interest on Leases		4,891	8,045
Unwinding of present value discounts		131,932	28,570
		<u>136,823</u>	<u>36,615</u>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 6 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS

	2026	2025
Notes	\$	\$
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		
<i>Assets renewed or directly replaced</i>		
Proceeds from disposal	114,600	145,000
Less: Carrying amount of assets sold	166,552	125,533
Gain (Loss) on disposal	(51,952)	19,467
<i>Assets surplus to requirements</i>		
Proceeds from disposal	-	30,000
Less: Carrying amount of assets sold	-	33,042
Gain (Loss) on disposal	-	(3,042)
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	(51,952)	16,425

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 7 - CURRENT ASSETS

		2026	2025
CASH & EQUIVALENT ASSETS	Notes	\$	\$
Cash on Hand and at Bank		561,261	690,963
Deposits at Call		2,354,194	1,490,722
		<u>2,915,455</u>	<u>2,181,685</u>
TRADE & OTHER RECEIVABLES			
Accrued Revenues		41,823	43,315
Debtors - general		1,034,072	805,892
Prepayments		-	55,074
		<u>1,075,895</u>	<u>904,281</u>
INVENTORIES			
Stores & Materials		75,552	10,542
		<u>75,552</u>	<u>10,542</u>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 8 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)

	Fair Value Level	2025				2026			
		\$				\$			
		Fair Value	Cost	Acc' Dep'n	Carrying Amount	Fair Value	Cost	Acc' Dep'n	Carrying Amount
Road infrastructure		-	158,080	(69,491)	88,589	-	158,080	(78,971)	79,109
Buildings		-	294,006	(169,109)	124,897	-	299,171	(184,242)	114,929
Vehicles		-	276,895	(98,903)	177,992	-	276,896	(147,786)	129,110
Plant and equipment		-	4,921,191	(2,118,037)	2,803,154	-	5,297,552	(2,172,197)	3,125,355
Landfill cells		-	3,421,264	(2,204,334)	1,216,930	-	3,421,264	(2,365,104)	1,056,160
Leachate pond		-	173,938	(97,590)	76,348	-	173,938	(106,287)	67,651
Landfill rehabilitation		1,326,818	-	(403,006)	923,812	1,483,920	-	(479,990)	1,003,930
Landfill cell capping		2,080,358	-	(1,264,140)	816,218	2,102,913	-	(1,383,556)	719,357
WIP		-	22,429	-	22,429	-	72,117	-	72,117
Right of use assets		-	323,623	(291,258)	32,365	-	-	-	-
Total IPP&E		3,407,176	9,591,426	(6,715,868)	6,282,734	3,586,833	9,699,018	(6,918,133)	6,367,718
Comparatives		3,199,221	9,109,618	(5,931,802)	6,377,037	3,407,176	9,591,426	(6,715,868)	6,282,734

This Note continues on the following pages.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 8 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2025	Carrying Amounts Movement During the Year							2026	
	\$	\$							\$	
	Carrying Amount	Additions		Disposals	Dep'n	Impair't	Transfers		Adjustments	Carrying Amount
		New / Upgrade	Renewals				In	Out		
Road infrastructure	88,589	-	-	-	(9,480)	-	-	-	-	79,109
Buildings	124,897	5,165	-	-	(15,133)	-	-	-	-	114,929
Vehicles	177,992	-	-	-	(48,882)	-	-	-	-	129,110
Plant and equipment	2,803,154	91,280	999,516	(166,552)	(602,043)	-	-	-	-	3,125,355
Landfill cells	1,216,930	-	-	-	(160,770)	-	-	-	-	1,056,160
Leachate pond	76,348	-	-	-	(8,697)	-	-	-	-	67,651
Landfill rehabilitation	923,812	-	-	-	(76,984)	-	-	-	157,102	1,003,930
Landfill cell capping	816,218	-	-	-	(119,416)	-	-	-	22,555	719,357
WIP	22,429	49,688	-	-	-	-	-	-	-	72,117
Right of use assets	32,365	-	-	-	(32,365)	-	-	-	-	-
Total IPP&E	6,282,734	146,133	999,516	(166,552)	(1,073,770)	-	-	-	179,657	6,367,718
Comparatives	6,377,037	600,465	384,981	(158,575)	(1,129,129)	-	-	-	207,955	6,282,734

This note continues on the following pages.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 8 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

General Valuation Principles

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset. Where applicable, accumulated depreciation calculated on the basis of such cost reflects the already consumed or expired future economic benefits of the asset.

Capitalisation thresholds used by the Authority for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	1,000
Network/IT Assets	1,000
Other Plant & Equipment	2,000
Landfill Assets	2,000
Road construction & reconstruction	10,000

Estimated Useful Lives: Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, Furniture & Equipment	
Office Equipment	3 to 5 years
Other Plant & Equipment	3 to 10 years
Infrastructure	
Unsealed Roads	15 years
Litter Fence	15 years
Water Tanks	30 years
Litter Fence	5 years
Pumps	5 years
Monitor Bore	10 years
Buildings	20 - 50 years
Roads	20 - 30 years

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 9 - LIABILITIES

		2026		2025	
		\$		\$	
TRADE & OTHER PAYABLES	Notes	Current	Non-current	Current	Non-current
Goods & Services		864,610	-	969,911	-
Payments received in advance		-	-	26,000	-
Accrued expenses - employee entitlements		108,047	-	89,320	-
GST Payable		69,071	-	54,041	-
Other		149,774	-	137,928	-
		<u>1,191,502</u>	<u>-</u>	<u>1,277,200</u>	<u>-</u>

BORROWINGS

Leases Liabilities	15	-	-	36,836	-
		<u>-</u>	<u>-</u>	<u>36,836</u>	<u>-</u>

All interest bearing liabilities are secured over the future revenues of the Council.

PROVISIONS

LSL Employee entitlements (including oncosts)		55,276	175,324	146,892	135,008
AL Employee entitlements (including oncosts)		135,043	-	144,724	-
Insurance Losses					
Future reinstatement / restoration, etc		-	3,562,322	-	3,257,524
Other					
		<u>190,319</u>	<u>3,737,646</u>	<u>291,616</u>	<u>3,392,532</u>

Amounts included in provisions that are not expected to be settled within 12 months of reporting date.

-

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Movements in Provisions - 2026 year only

	<i>Future Reinstate- ment</i>	<i>Cell Capping</i>	<i>Post Closure</i>
Opening Balance	3,257,524	1,873,566	1,383,958
Add Unwinding of present value discounts	131,932	73,252	58,680
(Less) Payments	(6,791)	(6,791)	-
Add (Less) Remeasurement Adjustments	179,657	22,555	157,102
Closing Balance	<u>3,562,322</u>	<u>1,962,582</u>	<u>1,599,740</u>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 10 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2026 \$	2025 \$
Total cash & equivalent assets	7	<u>2,915,455</u>	<u>2,181,685</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	934,095	158,571
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	1,073,770	1,129,129
Net increase (decrease) in unpaid employee benefits	(42,254)	41,589
Premiums & discounts recognised & unwound	131,932	28,570
Grants for capital acquisitions treated as Investing Activity	(10,053)	(26,000)
Net (Gain) Loss on Disposals	51,952	(16,425)
	<u>2,139,442</u>	<u>1,315,434</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	(156,584)	(21,795)
Net (increase) decrease in inventories	(65,010)	3,779
Net increase (decrease) in trade & other payables	(119,455)	32,178
Net increase (decrease) in other provisions	(6,791)	(50,009)
Net Cash provided by (or used in) operations	<u>1,791,602</u>	<u>1,279,587</u>

(c) Non-Cash Financing and Investing Activities

Estimated future reinstatement etc. costs	172,866	157,946
	<u>172,866</u>	<u>157,946</u>

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	15,000	10,000
LGFA Cash Advance Debenture facility	1,650,000	1,650,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 11 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	Accounting Policy: initially recognised at lower of cost and net realisable value, interest is recognised when earned. Terms & conditions: deposits on call have an average interest rate of 4.65% (2025: 3.9%). Carrying amount: approximates fair value due to the short term to maturity.
Receivables - Fees & other charges	Accounting Policy: carried at nominal values less any allowances for doubtful debts.
Liabilities - Creditors and Accruals	Accounting Policy: liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority. Terms & conditions: liabilities are normally settled on 30 days after the month of invoice. Carrying amount: approximates fair value.
Liabilities - Interest Bearing Borrowings	Accounting Policy: carried at the principle amounts. Interest is charged as an expense as it accrues. Terms & conditions: secured over future revenues, interest is payable quarterly and principle due at CAD end date. Carrying amount: approximates fair value.
Liabilities - Leases	Accounting Policy: accounted for in accordance with AASB 16 as stated in Note 1.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 11 - FINANCIAL INSTRUMENTS

Liquidity Analysis

2026	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>	\$	\$	\$	\$	\$
Cash & Equivalents	2,915,455			2,915,455	2,915,455
Receivables	1,075,895	-	-	1,075,895	1,075,895
Total	3,991,350	-	-	3,991,350	3,991,350
<u>Financial Liabilities</u>					
Payables	1,083,455	-	-	1,083,455	1,083,455
Lease Liabilities	-	-	-	-	-
Total	1,083,455	-	-	1,083,455	1,083,455

2025	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>	\$	\$	\$	\$	\$
Cash & Equivalents	2,181,685			2,181,685	2,181,685
Receivables	849,207	-	-	849,207	849,207
Total	3,030,892	-	-	3,030,892	3,030,892
<u>Financial Liabilities</u>					
Payables	1,161,880			1,161,880	1,161,880
Lease Liabilities	37,793	-	-	37,793	36,836
Total	1,199,673	-	-	1,199,673	1,198,716

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026
Note 11 - FINANCIAL INSTRUMENTS

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any impairment. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 7 in relation to individual classes of receivables, exposure is concentrated within the Authority's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. The Authority also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority uses a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Note 12 - CONTINGENT ASSETS AND CONTINGENT LIABILITIES

There were no contingencies, assets or liabilities not recognised subsequent to 30 June 2026 that need to be disclosed in the financial statements.

Note 13 - EVENTS AFTER THE STATEMENT OF FINANCIAL POSITION DATE

The Authority's current lease agreement for the landfill site, held with a constituent council, expired during the 2025/26 financial year. Prior to expiry, the Authority commenced negotiations with the Council regarding the renewal of the lease, including the amounts payable and the terms and conditions of the arrangement. As these negotiations are ongoing, the financial effect of the new lease cannot be reliably measured at this time.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 14 - EXPENDITURE COMMITMENTS

	2026	2025
Notes	\$	\$
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Buildings	873,400	-
	<u>873,400</u>	<u>-</u>
These expenditures are payable:		
Not later than one year	873,400	-
	<u>873,400</u>	<u>-</u>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 15 - LEASES

Authority as a Lessee

Right of Use Assets

The Authority recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, being the land leased at Brinkley Landfill.

Set out below are the carrying amounts (written down value) of right of use assets recognised within Infrastructure Property, Plant & Equipment and the movements during the period:

Right of Use Assets (Carrying Value)	Land
At 1 July 2025	32,365
Depreciation Charge	(32,365)
At 30 June 2026	-

Set out below are the carrying amounts of lease liabilities (including under interest bearing loans and borrowings) and the movements during the period:

	2026
Opening Balance 1 July 2025	36,836
Accretion of Interest	958
Payments	(37,794)
Closing Balance 30 June 2026	(0)
Current	-
Non Current	-

The maturity analysis of lease liabilities is included in Note 11.

The Authority had total cash outflows for leases of **\$41,727**.

The following are amounts recognised on profit or loss:

Depreciation expense right of use assets	32,365
Interest expense on lease liabilities	4,891
Expenses relating to short term leases	21,409
Total amount recognised in profit and loss	58,665

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 16 – SUPERANNUATION

The Authority makes employer superannuation contributions in respect of its employees to Hostplus (formerly Local Government Superannuation Scheme and Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (12% in 2025-26; 11.5% in 2024-25). No further liability accrues to the Authority as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. The Authority makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2024-25) of "superannuation" salary.

The Authority contributes the balance of superannuation guarantee applicable to ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), the Authority does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2023. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Authority's contribution rates at some future time.

Contributions to Other Superannuation Schemes

The Authority also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Authority.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2026

Note 17 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Authority include the Chair, the Board, Chief Executive Officer and certain prescribed officers under section 112 of the Local Government Act 1999. In all, Key Management Personnel were paid the following total compensation:

	2026 \$	2025 \$
Salaries, allowances & other short term benefits	578,258	507,834
Post-employment benefits	62,044	50,333
Long term benefits	42,720	26,069
Termination benefits	-	-
TOTAL	683,022	584,236

Allowances / benefits incurred in the ordinary course of performing the KMPs role, and amounts paid as direct reimbursement of expenses incurred on behalf of the Authority have not been included above.

The following transactions occurred with related parties:

	2026 \$,000	Outstanding 30 June 2026 \$,000	2025 \$,000	Outstanding 30 June 2025 \$,000
Adelaide Hills Council - provision of waste disposal and other services	1,858	193	1,751	138
Alexandrina Council - provision of waste disposal and other services	319	20	304	22
Mount Barker District Council - provision of waste disposal and other services	2,152	167	1,794	134
Rural City of Murray Bridge - provision of waste disposal and other services	996	79	1,020	77
TOTAL	5,325	459	4,869	371

Amounts recorded as outstanding from related parties are recorded in trade and other receivables Note 7.

The related parties disclosed above are equity owners of the Authority and are referred to as Constituent Councils. Constituent Councils have equal representation on the Board of the Authority and accordingly have significant influence on the financial operating decisions of the Authority. No Constituent Council individually has control on the policies.

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence for the year ending 30 June 2026

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2026, the Authority's Auditor, Galpins Accountants, Auditors & Business Consultants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



Andrew MacDonald
CHIEF EXECUTIVE OFFICER
Alexandrina Council

Date: 6 August 2026

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence for the year ending 30 June 2026

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2026, the Authority's Auditor, Galpins Accountants, Auditors & Business Consultants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



Jade Ballantine
A/CHIEF EXECUTIVE OFFICER
Adelaide Hills Council

Date: 3 August 2026

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence for the year ending 30 June 2026

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2026, the Authority's Auditor, Galpins Accountants, Auditors & Business Consultants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



Andrew Stuart
CHIEF EXECUTIVE OFFICER
Mount Barker District Council

Date: 11 August 2026

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence for the year ending 30 June 2026

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2026, the Authority's Auditor, Galpins Accountants, Auditors & Business Consultants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



Heather Barclay
CHIEF EXECUTIVE OFFICER
Rural City of Murray Bridge

Date: 03 August 2026

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ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

GENERAL PURPOSE FINANCIAL STATEMENTS

For the year ended 30 June 2026

Statement by Auditor

I confirm that, for the audit of the financial statements of the Adelaide Hills Region Waste Management Authority for the year ended 30 June 2026, I have maintained my independence in accordance with the requirements of APES 110 – *Code of Ethics for Professional Accountants (including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Tim Muhlhausler CA, Registered Company Auditor
Partner

Date: 30 July 2026

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- f** Brinkley Resource Recovery Centre
- f** Heathfield Resource Recovery Centre
- in** Adelaide Hills Region Waste Management Authority